| 9970 TE  | 1  | RS E-file Signa  | ture Author  | ization  | F   | OMB No. 1545-004  | 17              |
|--|--|--|--|--|---|---|-----------------|
|  |  |  |  |  |   |   |                 |
|  | For calendar year 2023,  |  |  | Start and a second a        | , 20 24   | 2023  | 1               |
| Department of the Treasury   |  |  |  |  |   |   |                 |
| for a Tax Exempt Entity       Toring a Tax Exempt Entity         readender ywe 2024, or freel ywe tagents in JUL 12024, and ranking _JUR 302024       JUL 12024, JUL 22024       JUL 12024       JUL 12024       JUL 12024       JUL 12024       JUL 12024       JUL 1JJUL 1JJUL 12024       JUL 1JJUL 1 |  |  |  |  |   |   |                 |
| JUNIOR AC  | 2020 - 2020 - 1-   |  |  |  |   | 1828  | 0.000           |
| Name and title of officer or pe  | able to tax  |  |  |  |   |   |                 |
| Destal Trans of  |  |  |  |  |   |   |                 |
|  |  |  |  |  |   |   |                 |
| Form 5330 filers may ente<br>or 10a below, and the amount<br>whichever is applicable, b  | r dollars and cents. I<br>ount on that line for t  | For all other forms, enter when the return being filed with the  | ole dollars only. If you<br>is form was blank, the   | u check the box on I<br>en leave line 1b, 2b   | line 1a, 2a, 3<br>, 3b, 4b, 5b, 6   | a, 4a, 5a, 6a, 7a,<br>5b, 7b, 8b, 9b, or  | 8a, 9a,<br>10b, |
| 1a Form 990 check h  | nere X   | b Total revenue, if any (F   | orm 990, Part VIII, co   | olumn (A), line 12) .  |   | 1b 3,300  | ,766.           |
| 2a Form 990-EZ che   | Yppe of Return and Return Information         heck the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. For m5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3z         10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b         hichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. If an one line in Part I.         1a Form 990 check here       Image: bit the term of the return being filed with this form 990, Part VIII, column (A), line 12)         1a Form 990 check here       Image: bit term of term of term of the return, if any (Form 990, Part VIII, column (A), line 12)         1a Form 990-EZ check here       Image: bit term of term of term of the term of term of term of the term of the term of the term of the term of term of the term of te   |  |  |  |   |   |                 |
| 3a Form 1120-POL   | check here   |  |  |  |   |   |                 |
| 4a Form 990-PF che   | ck here  |  |  |  |   | 4b  |                 |
|  |  |  |  |  |   |   |                 |
|  |  | b Total tax (Form 990-T, I   | Part III, line 4)  |  | (   | 6b  |                 |
|  |  |  |  |  |   |   |                 |
|  | Concernance and  | b FMV of assets at end of  | of tax year (Form 522  | 27, Item D)  | 8   | 3b  |                 |
|  |  |  |  |  |   |   |                 |
|  |  |  |  |  |   | 10b   |                 |
|  |  |  |  |  |   |   |                 |
| entry to the financial instit<br>financial institution to deb<br>later than 2 business days<br>payment of taxes to receiv<br>personal identification nur<br>PIN: check one box only  | ution account indica<br>it the entry to this ac<br>prior to the paymen<br>re confidential inform<br>nber (PIN) as my sign  | ted in the tax preparation so<br>count. To revoke a payment<br>t (settlement) date. I also au<br>ation necessary to answer i | ftware for payment o<br>, I must contact the U<br>thorize the financial in<br>nouiries and resolve i | f the federal taxes o<br>J.S. Treasury Financ<br>nstitutions involved<br>issues related to the<br>the consent to elect | wed on this re<br>cial Agent at 1<br>in the process<br>payment. I has<br>tronic funds w | eturn, and the<br>-888-353-4537 no<br>sing of the electro<br>ave selected a<br>ithdrawal. | D               |
| X I authorize DEL  | OITTE TAX LLP  |  |  | to   | o enter my PIN  | •   |                 |
| as mu signature  | on the tax year 202  |  |  | hin this return that a   | conv of the r   | do not enter all z  | teros           |
| with a state age   | ncy(ies) regulating cl   | narities as part of the IRS Fe   |  |  |   |   |                 |
| return. If I have i  | ndicated within this   | return that a copy of the ret  | um is being filed with   | a state agency(ies)  |   |   |                 |
| Form       Start Second Diagnostic and Second Diagnostic Action of the IRS. Keep for your records.   |  | 15   |  |  |   |   |                 |
| ERO's EFIN/PIN. Enter yo   | our six-digit electroni  | c filing identification  |  |  |   |   |                 |
| number (EFIN) followed by  | your five-digit self-se  | elected PIN.   |  |  |   |   |                 |
| submitting this return in ac   |  |  |  | eF) Information for A  | Authorized IRS  |   | for             |
| ERO's signature  | vgela 101  | ppn  | 5.4<br>  | Date   | 16/2025   |   |                 |
|  |  |  |  |  | So  |   |                 |
| For Privacy Act and Pape   | the strength of the strength o | Constant and the second second second  |  |  |   | Form 8879-TE  | (2023)          |

|                           | 00                        | 5  | EXTENDED TO MAY 15, 20<br>Return of Organization Exempt Fr   | 25<br>rom li   | ncome <sup>-</sup>  | Гах                | OMB No. 1545-0047            |
|---------------------------|---------------------------|--|--|----------------|---------------------|--------------------|------------------------------|
| For                       | <b>. 9</b> 9              | JU   | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue C   | ode (exc       | ept private fo      | undation           | s) <b>2023</b>               |
| Depa                      | rtment of th              | ne Treasury  | Do not enter social security numbers on this form as it  |                |                     |                    | Open to Public               |
| Interr                    | al Revenue                | Service  | Go to www.irs.gov/Form990 for instructions and the   |                |                     |                    | Inspection                   |
| 26                        |                           |  | ar year, or tax year beginning JUL 1, 2023 and er  | nding JI       | JN 30, 2024         |                    |                              |
| Bo                        | heck if<br>pplicable:     | C Name of  | forganization  |                | D Employe           | r identific        | cation number                |
|                           | Address<br>change         | JUNIOR   | ACHIEVEMENT OF NEW YORK, INC.  |                |                     |                    |                              |
|                           | Name<br>change<br>Initial |  | usiness as   |                | (T=()))/74          | 031828             |                              |
|                           | Final<br>return/          |  | and street (or P.O. box if mail is not delivered to street address) Ro<br>41ST STREET 80   | oom/suite<br>0 | E Telephon<br>(212) | e number<br>907-00 |                              |
|                           | termin-<br>ated           | City or to   | own, state or province, country, and ZIP or foreign postal code  |                | G Gross receip      | ts \$              | 3,713,251.                   |
|                           | Amendeo                   | NEW YO   | RK, NY 10036   |                | H(a) Is this a      | group re           | tum                          |
|                           | Applica-<br>tion          | F Name a   | nd address of principal officer: BETTY GARGER  |                | for sub             | ordinates          | ? Yes 🗶 No                   |
| -                         | pending                   |  | C ABOVE  |                | H(b) Are all sub    | ordinates in       | cluded? Yes No               |
| 17                        | ax-exen                   |  | x 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or  | 527            | If "No,"            | attach a           | list. See instructions       |
|                           | Vebsite:                  |  | • · · · · · · · · · · · · · · · · · · ·  |                | H(c) Group e        |                    | n number 1116                |
|                           |                           |  | X Corporation Trust Association Other  | L Year         | of formation; 1     | 929 N              | State of legal domicile: NY  |
| Pa                        |                           | Summary  |  |                |                     |                    |                              |
|                           | 1000                      |  | e the organization's mission or most significant activities: TO INSPI  | RE AND         | PREPARE YO          | UNG                |                              |
| Activities & Governance   | PI                        | EOPLE TO S   | SUCCEED IN A GLOBAL ECONOMY.   |                |                     |                    |                              |
| L S                       | 1000                      | heck this bo   |  | d of more      | than 25% of it      | ts net ass         | ets.                         |
| ove                       |                           |  | ing members of the governing body (Part VI, line 1a)   |                |                     |                    | 42                           |
| 8                         |                           |  | ependent voting members of the governing body (Part VI, line 1b)   |                |                     |                    | 42                           |
| es                        |                           |  | of individuals employed in calendar year 2023 (Part V, line 2a)  |                |                     |                    | 34                           |
| iviti                     | 6 To                      | otal number  | of volunteers (estimate if necessary)  |                |                     | 6                  | 7630                         |
| Acti                      |                           |  | d business revenue from Part VIII, column (C), line 12   |                |                     |                    | 0.                           |
|                           | b N                       | et unrelated   | business taxable income from Form 990-T, Part I, line 11   | <u></u>        |                     |                    | 0.                           |
|                           |                           |  |  |                | Prior Yea           |                    | Current Year                 |
| e                         |                           |  | and grants (Part VIII, line 1h)  |                | 5,80                | 6,404.             | 3,148,028.                   |
| Revenue                   |                           |  | ce revenue (Part VIII, line 2g)  |                |                     | 0.                 | 0.                           |
| Rev                       |                           |  | come (Part VIII, column (A), lines 3, 4, and 7d)   |                |                     | 3,156.             | 85,468.                      |
| 0.000                     |                           |  | (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                |                     | 5,093.             | 67,270.                      |
|                           |                           |  | - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                |                     | 4,653.             | 3,300,766.                   |
|                           |                           |  | nilar amounts paid (Part IX, column (A), lines 1-3)  |                | 2                   | 0,415.             | 15,600.                      |
|                           |                           |  | to or for members (Part IX, column (A), line 4)  |                | 2.42                | 0.                 | 0.                           |
| ses                       |                           |  | compensation, employee benefits (Part IX, column (A), lines 5-10)  |                | 2,42                | 7,698.             | 2,810,797.                   |
| ens                       |                           |  | undraising fees (Part IX, column (A), line 11e)  |                |                     | 0.                 | 0.                           |
| Expen                     |                           |  |  |                | 1 47                | 4,181.             | 1 627 442                    |
| _                         |                           |  | es (Part IX, column (A), lines 11a-11d, 11f-24e)   |                |                     | 2,294.             | 1,637,443.                   |
|                           |                           |  | s. Add lines 13-17 (must equal Part IX, column (A), line 25)   |                |                     | 2,359.             | 4,463,840.                   |
| - 5                       |                           | evenue less  | expenses. Subtract line 18 from line 12  | Be             | ginning of Curre    |                    | End of Year                  |
| t Assets or<br>d Balances | 00 T                      | tal acceta (C  | let V lies 16)   |                |                     | 9,813.             | 5,515,225.                   |
| <b>Sse</b><br>Bal         | 20 To<br>21 To            |  | Part X, line 16)<br>(Part X, line 26)  |                |                     | 0,949.             | 1,149,435.                   |
| let /                     |                           |  |  |                |                     | 8,864.             | 4,365,790.                   |
|                           |                           | Signature  | fund balances. Subtract line 21 from line 20   |                | 5,52                | 0,004.             | 4,505,750.                   |
| 10.000                    |                           |  | declare that I have examined this return, including accompanying schedules ar  | nd stateme     | nts and to the      | nect of my         | knowledge and belief it is   |
|                           |                           |  | Declaration of preparer (other than officer) is based on all information of which  |                |                     |                    | Kilowiedge and belief, it is |
| ,                         | 15                        | \$ 12  | HT (19/2 all   | propulsi       |                     | 215                | 5/25                         |
| Sigr                      | , s                       | ignature of of   | ficer de la companya de la comp |                | Date                |                    | 12-                          |
| Her                       |                           | TTY GARGE  | ER, PRESIDENT & CEO  |                |                     |                    |                              |
|                           |                           | ype or print n   |  |                |                     |                    |                              |
| 3 <del></del>             |                           | rint/Type prep   |  |                | Date                | Check              | PTIN                         |
| Paid                      |                           | IGELA M MC   |  | $\lambda$ lo   | 1/16/2025           | if<br>self-employe |                              |
| Prep                      |                           | irm's name   | DELOITTE TAX LLP   |                | Firm                | 10.972 99          | 36-1065772                   |
| Use                       |                           |  | 111 MONUMENT CIRCLE, SUITE 4200  |                |                     |                    |                              |
|                           |                           |  | INDIANAPOLIS, IN 46204   |                | Phon                | e no 317-          | -464-8600                    |
| May                       | the IRS                   | discuss this   | return with the preparer shown above? See instructions   |                | [ FII01             | 0.1101             | X Yes No                     |
| 100000000                 |                           | and the second | eduction Act Notice, see the separate instructions. 332001 12-2  | 1-23           |                     |                    | Form 990 (2023)              |

| Form | 990 (2023) JUNIOR ACE                     | HEVEMENT OF NEW YORK, INC.                   | 1                                    | 3-3031828        | Page <b>2</b> |
|------|---|--|--------------------------------------|------------------|---------------|
| Pa   | rt III Statement of Program Se            | rvice Accomplishments                        |                                      |                  | 9             |
|      | Check if Schedule O contains a re         | esponse or note to any line in this Part III |                                      |                  | X             |
| 1    | Briefly describe the organization's missi |  |                                      |                  |               |
|      |   | K (JA NEW YORK) IS THE LOCAL AFE             |                                      |                  |               |
|      | ,   | ATION'S LARGEST ORGANIZATION DEI             |                                      |                  |               |
|      |   | EDGE AND SKILLS THEY NEED TO OWN             |                                      |                  |               |
|      | ,   | EIR FUTURE AND MAKE SMART ACADEN             |                                      |                  |               |
| 2    |   | ificant program services during the year wh  |                                      |                  |               |
|      |   |  |                                      | Y                | es 🛛 No       |
|      | If "Yes," describe these new services or  |  |                                      |                  | <b>—</b>      |
| 3    |   | or make significant changes in how it cond   | lucts, any program services?         | Y                | es 🛛 No       |
|      | If "Yes," describe these changes on Sch   |  |                                      |                  |               |
| 4    |   | rvice accomplishments for each of its three  |                                      |                  |               |
|      |   | tions are required to report the amount of g | grants and allocations to others, th | e total expenses | , and         |
|      | revenue, if any, for each program servic  |  | 15 600 \ (                           |                  | 65 988 \      |
| 4a   | (Code:) (Expenses \$                      | K'S EXPERIENTIAL AND INTERACTIVE             |                                      |                  | 05,500.)      |
|      |   | EAS: WORK-READINESS, FINANCIAL I             |                                      |                  |               |
|      |   | ROGRAMS ARE DELIVERED BY A NETWO             |                                      |                  |               |
|      |   | EERS. DURING FISCAL YEAR 23-24,              |                                      |                  |               |
|      |   | R PROGRAMS TO MORE THAN 88,000 F             |                                      |                  |               |
|      | ,   | ,<br>NG ISLAND AND THE LOWER HUDSON \        |                                      |                  |               |
|      | ,   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
| 4b   | (Code:) (Expenses \$                      | including grants of \$                       | ) (Revenue \$                        |                  | )             |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
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|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
| 4c   | (Code:) (Expenses \$                      | including grants of \$                       | ) (Revenue \$ _                      |                  | )             |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
|      |   |  |                                      |                  |               |
| 4d   | Other program services (Describe on Sc    |  |                                      |                  |               |
|      | (Expenses \$                              | including grants of \$                       | ) (Revenue \$                        | )                |               |
| 4e   | Total program service expenses            | 3,533,072.                                   |                                      | /                |               |

|  | IS | CL | ΟSL | JRE | COP | Y** |
|--|----|----|-----|-----|-----|-----|
|--|----|----|-----|-----|-----|-----|

|     | 990 (2023) JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-303182   | 8   | Pa  | age <b>3</b> |
|-----|---|-----|-----|--------------|
| Par | t IV Checklist of Required Schedules  |     |     |              |
|     |   |     | Yes | No           |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |     |     |              |
|     | If "Yes," complete Schedule A   | 1   | X   |              |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions   | 2   | X   |              |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   |     |     |              |
|     | public office? If "Yes," complete Schedule C, Part I  | 3   |     | <u>X</u>     |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  |     |     |              |
| _   | during the tax year? If "Yes," complete Schedule C, Part II   | 4   | X   |              |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or  | _   |     | v            |
| •   | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | <u>X</u>     |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to   |     |     | v            |
| -   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | X            |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,   | _   |     | x            |
| •   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     |              |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  |     |     | x            |
| •   | Schedule D, Part III<br>Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for   | 8   |     |              |
| 9   |   |     |     |              |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?   | 9   |     | х            |
| 10  | If "Yes," complete Schedule D, Part IV<br>Did the organization, directly or through a related organization, hold assets in donor-restricted endowments  | 9   |     |              |
| 10  |   | 10  | x   |              |
| 44  | or in quasi-endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i><br>If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, | 10  |     |              |
| 11  | as applicable.  |     |     |              |
| ~   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,   |     |     |              |
| a   |   | 11a | x   |              |
| h   | Part VI<br>Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   | 110 |     |              |
| D   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b |     | х            |
| с   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total   |     |     |              |
| Ũ   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | х            |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in   |     |     |              |
| u   | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d | x   |              |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e | х   |              |
|     | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   |     |     |              |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f | x   |              |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |     |     |              |
|     | Schedule D, Parts XI and XII  | 12a | x   |              |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?   |     |     |              |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b |     | х            |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>   | 13  |     | Х            |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | Х            |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,   |     |     |              |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000  |     |     |              |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b |     | Х            |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any   |     |     |              |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | Х            |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to  |     |     |              |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | X            |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   |     |     |              |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions  | 17  |     | Х            |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines  |     |     |              |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  | Х   |              |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  |     |     |              |
|     | complete Schedule G, Part III   | 19  |     | X            |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a |     | X            |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b |     |              |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or   |     |     |              |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II   | 21  |     | Х            |

| Form     | 990 (2023) JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-30   | 31828             | Р   | age <b>4</b> |
|----------|---|-------------------|-----|--------------|
| Pa       | t IV Checklist of Required Schedules (continued)  |                   |     |              |
|          |   |                   | Yes | No           |
| 22       | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |                   |     |              |
|          | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22                | х   |              |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current   |                   |     |              |
|          | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |                   |     |              |
|          | Schedule J  | 23                | х   |              |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |                   |     |              |
| u        | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  |                   |     |              |
|          |   | 24a               |     | x            |
| h        | Schedule K. If "No," go to line 25a<br>Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  |                   |     |              |
|          | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  | 270               |     | <u> </u>     |
| U        |   | 24c               |     |              |
| لم       | any tax-exempt bonds?   | <u>240</u><br>24d |     | <u> </u>     |
|          | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 240               |     | <u> </u>     |
| 25a      | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |                   |     | x            |
|          | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a               |     |              |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |                   |     |              |
|          | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |                   |     |              |
|          | Schedule L, Part I  | <b>25</b> b       |     | X            |
| 26       | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |                   |     |              |
|          | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |                   |     |              |
|          | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26                |     | X            |
| 27       | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   |                   |     |              |
|          | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlle  |                   |     |              |
|          | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27                |     | X            |
| 28       | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,   |                   |     |              |
|          | instructions for applicable filing thresholds, conditions, and exceptions):   |                   |     |              |
| а        | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  |                   |     |              |
|          | "Yes," complete Schedule L, Part IV   | 28a               |     | X            |
| b        | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b               |     | X            |
|          | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If  |                   |     |              |
|          | "Yes," complete Schedule L, Part IV   | 28c               |     | X            |
| 29       | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M   |                   |     | X            |
| 30       | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation   |                   |     |              |
|          | contributions? If "Yes," complete Schedule M  |                   |     | x            |
| 31       | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31                |     | X            |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete  |                   |     |              |
|          | Schedule N, Part II   | 32                |     | x            |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  |                   |     |              |
|          | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33                |     | x            |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |                   | 1   |              |
| •••      | Part V, line 1  | 34                |     | x            |
| 35a      | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   |                   |     | x            |
|          | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   |                   |     |              |
| 2        | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b               |     |              |
| 36       | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization   |                   |     | <u> </u>     |
| 00       |   |                   |     | x            |
| 37       | If "Yes," complete Schedule R, Part V, line 2<br>Did the organization conduct more than 5% of its activities through an entity that is not a related organization   | 50                |     | <u> </u>     |
| 57       |   | 37                |     | x            |
| 38       | and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i><br>Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | 31                |     | <u> </u>     |
| 38       |   |                   | x   |              |
| Pa       | Note: All Form 990 filers are required to complete Schedule O           t V         Statements Regarding Other IRS Filings and Tax Compliance   | 38                | Δ   | <u> </u>     |
|          | Check if Schedule O contains a response or note to any line in this Part V  |                   |     |              |
|          | טוופטת זו סטוופטעוב ט טטווגמוזא מ ובאטטואב טו ווטנפ נט מוזץ וווופ ווו נוווא דמונ ע  | <u></u>           |     |              |
| <b>.</b> | Enter the number reported in her 2 of Form 1000. Enter 0 if not any likely a  | 6                 | Yes | No           |
| -        | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable <b>1a</b>  | 0                 |     |              |
| b        | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable   |                   |     |              |
| с        | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |                   |     |              |
|          | (gambling) winnings to prize winners?   | 1c                | 1   |              |

(gambling) winnings to prize winners?

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| Form    | 990 (2023) JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-303182   | 8          | П   | age <b>5</b> |
|---------|---|------------|-----|--------------|
| Pa      |   | 0          | Р   | age J        |
|         |   |            | Yes | No           |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |            |     |              |
|         | filed for the calendar year ending with or within the year covered by this return 2a 34   |            |     |              |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b         | х   |              |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a         |     | X            |
| b       | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   | 3b         |     |              |
| 4a      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a   |            |     |              |
|         | financial account in a foreign country (such as a bank account, securities account, or other financial account)?  | 4a         |     | X            |
| b       | If "Yes," enter the name of the foreign country   |            |     |              |
|         | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |            |     |              |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | <u>5</u> a |     | X            |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b         |     | X            |
|         | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | <u>5c</u>  |     |              |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit   |            |     |              |
|         | any contributions that were not tax deductible as charitable contributions?   | <u>6a</u>  |     | X            |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts  | 0          |     |              |
| -       | were not tax deductible?  | 6b         |     |              |
| 7       | Organizations that may receive deductible contributions under section 170(c).<br>Did the example the provided to the particular of $$75$ mode particular and particular and particular and particular provided to the particular of $$75$ mode particul | 7-         | х   |              |
| a<br>b  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a<br>7b   | X   |              |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?<br>Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required  |            |     |              |
| С       | to file Form 8282?  | 7c         |     | x            |
| Ь       | If "Yes," indicate the number of Forms 8282 filed during the year 7d  | 10         |     |              |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e         |     | x            |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f         |     | x            |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g         |     |              |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7h         |     |              |
| 8       | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |            |     |              |
|         | sponsoring organization have excess business holdings at any time during the year?  | 8          |     |              |
| 9       | Sponsoring organizations maintaining donor advised funds.   |            |     |              |
| а       | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a         |     |              |
| b       | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b         |     |              |
| 10      | Section 501(c)(7) organizations. Enter:   |            |     |              |
| а       | Initiation fees and capital contributions included on Part VIII, line 12  |            |     |              |
| b       | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   |            |     |              |
| 11      | Section 501(c)(12) organizations. Enter:  |            |     |              |
| a       | Gross income from members or shareholders 11a   |            |     |              |
| b       | Gross income from other sources. (Do not net amounts due or paid to other sources against   |            |     |              |
| 40-     | amounts due or received from them.)   | 10-        |     |              |
|         | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a        |     |              |
| р<br>13 | If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]<br>Section 501(c)(29) qualified nonprofit health insurance issuers.   |            |     |              |
|         | Is the organization licensed to issue qualified health plans in more than one state?  | 13a        |     |              |
| u       | <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.  | 100        |     |              |
| h       | Enter the amount of reserves the organization is required to maintain by the states in which the  |            |     |              |
| 2       | organization is licensed to issue qualified health plans  |            |     |              |
| с       | Enter the amount of reserves on hand  |            |     |              |
|         | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a        |     | x            |
|         | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O   | 14b        |     |              |
| 15      | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or   |            |     |              |
|         | excess parachute payment(s) during the year?  | 15         |     | x            |
|         | If "Yes," see the instructions and file Form 4720, Schedule N.  |            |     |              |
| 16      | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?   | 16         |     | x            |
|         | If "Yes," complete Form 4720, Schedule O.   |            |     |              |
| 17      | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities   |            |     |              |
|         | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  | 17         |     |              |
|         | If "Yes," complete Form 6069.   |            |     |              |

| Form     | 990 (2023) JUNIOR ACHIEVEMENT OF NEW YORK, INC.  |        | 13-303             |               | P      | age 6    |
|----------|--|--------|--------------------|---------------|--------|----------|
| Par      | t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 three  | ough   | 7b below, and fo   | or a "No" i   | respor | ise      |
|          | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S   |        |                    |               |        |          |
|          | Check if Schedule O contains a response or note to any line in this Part VI  |        |                    |               |        | X        |
| Sec      | tion A. Governing Body and Management  |        |                    |               | 1      |          |
|          |  |        |                    |               | Yes    | No       |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year  | 1a     |                    | 42            |        |          |
|          | If there are material differences in voting rights among members of the governing body, or if the governing  |        |                    |               |        |          |
|          | body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.  |        |                    | 40            |        |          |
| -        | J J J J J J J J J J J J J J J J J J J  | 1b     |                    | 42            |        |          |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship v  |        |                    |               |        | v        |
| ~        | officer, director, trustee, or key employee?   |        |                    | . 2           |        | X        |
| 3        | Did the organization delegate control over management duties customarily performed by or under the c<br>of officers, directors, trustees, or key employees to a management company or other person?  |        |                    | 3             |        | x        |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990  |        | filed?             | 3             |        | X        |
| 5        | Did the organization make any significant changes to its governing documents since the prior rom set<br>Did the organization become aware during the year of a significant diversion of the organization's asset   |        |                    |               |        | x        |
| 6        | Did the organization have members or stockholders?   |        |                    | 6             |        | x        |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appo   |        |                    |               |        | <u> </u> |
|          | more members of the governing body?  |        |                    | 7a            |        | x        |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stor   |        |                    |               |        |          |
|          | persons other than the governing body?   |        |                    | 7b            |        | x        |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year t  |        |                    |               |        |          |
| а        | The governing body?  |        |                    | . 8a          | Х      |          |
| b        | Each committee with authority to act on behalf of the governing body?  |        |                    | 8b            | х      |          |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach  | ed at  | the                |               |        |          |
|          | organization's mailing address? If "Yes," provide the names and addresses on Schedule O  |        |                    | 9             |        | Х        |
| Sec      | tion B. Policies (This Section B requests information about policies not required by the Internal Reve   | enue   | Code.)             |               | 1      |          |
|          |  |        |                    |               | Yes    | No       |
|          | Did the organization have local chapters, branches, or affiliates?   |        |                    | . <u>10a</u>  |        | X        |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such char  |        |                    |               |        |          |
| 44-      |  |        | filing the form    |               | х      |          |
|          | Has the organization provided a complete copy of this Form 990 to all members of its governing body b  | Detore | e filing the form? | <u>11a</u>    |        |          |
|          | Describe on Schedule O the process, if any, used by the organization to review this Form 990.<br>Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>  |        |                    | 12a           | x      |          |
|          | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to   |        |                    | 12a<br>12b    | x      |          |
|          | Did the organization regularly and consistently monitor and enforce compliance with the policy? If " $\gamma_{ef}$   |        |                    | 120           |        |          |
| Ŭ        | on Schedule O how this was done  | -,     |                    | 12c           | х      |          |
| 13       | Did the organization have a written whistleblower policy?  |        |                    |               | х      |          |
| 14       | Did the organization have a written document retention and destruction policy?   |        |                    |               | Х      |          |
| 15       | Did the process for determining compensation of the following persons include a review and approval b  |        |                    |               |        |          |
|          | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |        |                    |               |        |          |
| а        | The organization's CEO, Executive Director, or top management official   |        |                    | . <b>15</b> a | Х      |          |
| b        | Other officers or key employees of the organization  |        |                    | . <b>15</b> b | X      |          |
|          | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.   |        |                    |               |        |          |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement   | ent wi | th a               |               |        |          |
|          | taxable entity during the year?  |        |                    | . <u>16a</u>  |        | X        |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate   | -      | -                  |               |        |          |
|          | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of the steps to safeguard the steps to safeguard the organization of the steps to safeguard the steps to safeguard the organization of the steps to safeguard the steps to sa |        |                    | 10            |        |          |
| Sec      | exempt status with respect to such arrangements?   |        |                    | <b>  16b</b>  | 1      | 1        |
|          |  |        |                    |               |        |          |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed <u>NY</u><br>Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and   | gan    | T (section 501/c)  | (3)s only     | availo |          |
| 10       | for public inspection. Indicate how you made these available. Check all that apply.  | 530-   |                    |               | avaiid |          |
|          | X         Own website         Another's website         X         Upon request         Other (explain or section)  | n Sc   | hedule ()          |               |        |          |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conf  |        | ,                  | and finan     | cial   |          |
|          | statements available to the public during the tax year.  |        |                    |               |        |          |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books   | s and  | records            |               |        |          |
|          | CHRISTOPHER MALIN - (212) 907-0077   |        |                    |               |        |          |

200 W 41ST STREET - SUITE 800, NEW YORK, NY 10036

| Form 990 (2023)                                      | JUNIOR ACHIEVEMENT OF NEW YORK, INC.  | 13-3031828 Page <b>7</b>                               |
|--|---|--|
| Part VII Compensati                                  | ation of Officers, Directors, Trustees, Key Employees, Hi   | ghest Compensated                                      |
| Employee   | s, and Independent Contractors  |  |
| Check if Sche  | edule O contains a response or note to any line in this Part VII  |  |
| Section A. Officers, Di                              | rectors, Trustees, Key Employees, and Highest Compensated Employe   | ees  |
| <ul> <li>List all of the organ</li> </ul>            | or all persons required to be listed. Report compensation for the calendar y ization's <b>current</b> officers, directors, trustees (whether individuals or organized) and (D if no compensation use paid | 5 5 ,  |
| 1a Complete this table fo<br>● List all of the organ | or all persons required to be listed. Report compensation for the calendar y  | ear ending with or within the organization's tax year. |

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee)

who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

\_\_\_\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title              | (B)<br>Average   | (do                            | not o                 | Pos     | C)<br>ition | I<br>than o         |      | <b>(D)</b><br>Reportable                                    | <b>(E)</b><br>Reportable                                      | <b>(F)</b><br>Estimated   |
|------------------------------------|--|--------------------------------|-----------------------|---------|-------------|---------------------|------|---|---|---|
|                                    | hours per  | box                            | , unle                | ss pei  | rson i      | s both<br>r/trus    | n an | compensation  | compensation  | amount of   |
|                                    | week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee | Officer |             | Highest compensated | ,    | from<br>the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | from related<br>organizations<br>(W-2/1099-MISC/<br>1099-NEC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) BETTY GARGER                   | 40.00  |                                |                       |         | Ť           | 1 0                 | ш    |   |   |   |
| PRESIDENT & CEO                    |  | 1                              |                       | x       |             |                     |      | 266,108.  | 0.  | 15,722.   |
| (2) STEVEN SHERRICK                | 40.00  |                                |                       |         |             |                     |      | ,   |   | ,   |
| SR.VP DEVELOPMENT & COMMUNICATIONS |  | 1                              |                       |         | х           |                     |      | 174,351.  | 0.  | 17,475.   |
| (3) CHRISTOPHER MALIN              | 40.00  |                                |                       |         |             |                     |      |   |   |   |
| CFO, VP FINANCE & ADMIN            |  | 1                              |                       | x       |             |                     |      | 154,777.  | ٥.  | 16,410.   |
| (4) DAVID FISHMAN                  | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| TREASURER                          |  | х                              |                       | х       |             |                     |      | 0.  | 0.  | 0.  |
| (5) GARY KOZLOWSKI                 | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| CHAIRMAN                           |  | х                              |                       | х       |             |                     |      | ٥.  | 0.  | 0.  |
| (6) KEITH PINNIGER                 | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (7) SEY-HYO LEE                    | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| SECRETARY                          |  | х                              |                       | х       |             |                     |      | 0.  | 0.  | 0.  |
| (8) AMY SPRINGSTEEL                | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (9) ANTHONY BARONE                 | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | ٥.  | 0.  | 0.  |
| (10) ANTHONY G. VISCOGLIOSI        | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | ٥.  | 0.  | 0.  |
| (11) ANTHONY PAQUETTE              | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (12) BRIAN INSELBERG               | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (13) BRIAN VARGA                   | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (14) CANDICE TSE                   | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (15) CATHY VUONG                   | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (16) CHARLES R. BORROK             | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |
| (17) CHRIS ANDERSON                | 1.00   |                                |                       |         |             |                     |      |   |   |   |
| BOARD MEMBER                       |  | Х                              |                       |         |             |                     |      | 0.  | 0.  | 0.  |

| Form 990 (2023) JUNIOR ACHIEV   |                   |                                |                       |          |              |                                 |        |                           | 13-303182                     | 28       | Р                | age <b>8</b> |
|---|-------------------|--------------------------------|-----------------------|----------|--------------|---------------------------------|--------|---------------------------|-------------------------------|----------|------------------|--------------|
| Part VII Section A. Officers, Directors, Trust  | ees, Key Emp      | oloy                           | ees,                  | and      | d Hig        | ghes                            | t C    | ompensated Employee       | s (continued)                 |          |                  |              |
| (A)   | (B)               |                                |                       |          | C)           |                                 |        | (D)                       | (E)                           |          | (F)              |              |
| Name and title  | Average           |                                | not cł                | neck     |              | than o                          |        | Reportable                | Reportable                    |          | Estimat          |              |
|   | hours per<br>week |                                |                       |          |              | s both<br>pr/trus               |        | compensation              | compensation                  |          | amount           |              |
|   | (list any         | tor                            |                       |          |              |                                 |        | _ from<br>the             | from related<br>organizations |          | other<br>ompensa |              |
|   | hours for         | direct                         |                       |          |              | Ð                               |        | organization              | (W-2/1099-MISC/               | 1        | from th          |              |
|   | related           | ee or                          | Istee                 |          |              | insate                          |        | (W-2/1099-MISC/           | 1099-NEC)                     |          | organizat        |              |
|   | organizations     | l trus                         | nal tru               |          | oyee         | ompe                            |        | 1099-NEC)                 |                               |          | and relat        | ted          |
|   | below             | Individual trustee or director | Institutional trustee | Officer  | ƙey employee | Highest compensated<br>employee | Former |                           |                               | 0        | rganizati        | ions         |
| (10) and there  | line)             | lnd                            | lns                   | 0ff      | Key          | e <sup>m</sup> Hig              | For    |                           |                               |          |                  |              |
| (18) CHUCK IMHOF<br>BOARD MEMBER  | 1.00              | x                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0            |
| (19) CRAIG SOLOFF   | 1.00              | ~                              |                       |          |              |                                 |        | 0.                        | 0.                            | -        |                  | 0.           |
| BOARD MEMBER  | 1.00              | x                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0.           |
| (20) CRYSTAL SAMPSON  | 1.00              |                                |                       |          |              |                                 |        |                           | ••                            | $\vdash$ |                  | <u> </u>     |
| BOARD MEMBER  | 1.00              | x                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | ٥.           |
| (21) DANIEL BLEY  | 1.00              |                                |                       |          |              |                                 |        |                           | ••                            |          |                  | <u> </u>     |
| BOARD MEMBER  |                   | x                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | Ο.           |
| (22) FELICIA LA FORGIA  | 1.00              |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| BOARD MEMBER  |                   | x                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | Ο.           |
| (23) FERNANDO IRAOLA (SINCE 1/26/24)  | 1.00              |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| BOARD MEMBER  |                   | х                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0.           |
| (24) GABRIELLA FITZGERALD   | 1.00              |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| BOARD MEMBER  |                   | х                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | Ο.           |
| (25) GREG BISHOP (UNTIL 10/20/23)   | 1.00              |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| BOARD MEMBER  |                   | х                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0.           |
| (26) GUNTHER BRIGHT   | 1.00              |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| BOARD MEMBER  |                   | х                              |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0.           |
| 1b Subtotal   |                   |                                |                       |          |              |                                 |        | 595,236.                  | 0.                            |          | 49,              | 607.         |
| c Total from continuation sheets to Part VI   | , Section A       |                                |                       |          |              |                                 |        | 0.                        | 0.                            |          |                  | 0.           |
| d Total (add lines 1b and 1c)   |                   |                                |                       |          |              |                                 |        | 595,236.                  | 0.                            |          | 49,              | 607.         |
| 2 Total number of individuals (including but no   | ot limited to th  | ose                            | liste                 | d ab     | oove         | ) wh                            | o re   | eceived more than \$100,  | 000 of reportable             |          |                  |              |
| compensation from the organization  |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  | 3            |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          | Yes              | No           |
| <b>3</b> Did the organization list any <b>former</b> officer,                                   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| line 1a? If "Yes," complete Schedule J for su   |                   |                                |                       |          |              |                                 |        |                           |                               | 3        |                  | X            |
| 4 For any individual listed on line 1a, is the su   |                   |                                |                       |          |              |                                 |        |                           |                               |          | x                |              |
| and related organizations greater than \$150  |                   |                                |                       |          |              |                                 |        |                           |                               | 4        | . ^              |              |
| 5 Did any person listed on line 1a receive or a   |                   |                                |                       |          |              |                                 |        |                           |                               | 5        |                  | x            |
| rendered to the organization? <i>If</i> "Yes." <i>com</i><br>Section B. Independent Contractors | blete Schedule    | <u>ə J t</u> o                 | or su                 | icn į    | bers         | on .                            |        |                           |                               | ] 3      | ,                |              |
| 1 Complete this table for your five highest cor   | npensated inc     | lene                           | nder                  | nt co    | ontra        | actor                           | 's th  | nat received more than \$ | 100 000 of compense           | ation    | from             |              |
| the organization. Report compensation for t   | •                 | •                              |                       |          |              |                                 |        |                           | •                             |          | nom              |              |
| (A)   |                   |                                |                       | <u>.</u> |              |                                 |        | (B)                       |                               |          | (C)              |              |
| Name and business   | address           | NO                             | NE                    |          |              |                                 |        | Description of s          | ervices (                     | Com      | pensatio         | n            |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
|   |                   |                                |                       |          |              |                                 |        |                           |                               |          |                  |              |
| O Total number of index on doub contract. "   |                   | at 11                          |                       |          | +            |                                 |        |                           | are then                      |          |                  |              |
| 2 Total number of independent contractors (ir<br>\$100,000 of compensation from the organiz     | •                 | JUIN                           | meo                   | 110      |              | se lis<br>0                     | rea    | above) who received mo    |                               |          |                  |              |

| (A)<br>Name and title         (B)<br>(brack all that app)/<br>weak<br>weak<br>weak<br>weak<br>bours<br>per<br>weak<br>organizations<br>(brack all that app)/<br>bours for<br>weak<br>organizations<br>granizations<br>(brack all that app)/<br>bours for<br>beak<br>organizations<br>granizations<br>(W2/1099-MISC)         (B)<br>Reportable<br>the<br>organizations<br>(W2/1099-MISC)         Est<br>more<br>organizations<br>(W2/1099-MISC)         Est<br>more<br>per<br>per<br>sec<br>(W2/1099-MISC)           (27) GLS ORTEGA (UNTIL 6/13/24)         1.00         x         1         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) JOSEPH MURPHY         1.00         x         1         0         0         0         0           (23) MARTE PALLOPTA (SINCE 1/3/24)         1.00         x         1         0         0         0           (23) MARTE PALLOPTA MURPHY         <   | Part VII Section A. Officers, Directors, Tru | istees, Key Er | nplo    | yee    | s, a    | nd H   | ligh   | est ( | Compensated Employe | ees (continued)                       |               |
|---|--|----------------|---------|--------|---------|--------|--------|-------|---------------------|---------------------------------------|---------------|
| Name and title         Average<br>hours<br>per<br>week<br>(itst arp<br>related<br>organizations<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>belo |  |                |         |        |         |        |        |       |                     | ` '                                   | (F)           |
| per<br>(ist ary<br>related<br>organization<br>below<br>line)         rom<br>transpondential<br>strain<br>below<br>line)         rom<br>transpondential<br>strain<br>strain<br>strain<br>below<br>line)         rom<br>transpondential<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>strain<br>s  |  |                |         |        |         |        | 1      |       |                     |                                       | Estimated     |
| week<br>builts any<br>hours for<br>ganization<br>(W-2/1089-MISC)         the<br>organization<br>(W-2/1089-MISC)         the<br>organization<br>(W-2/1089-MISC)         comp<br>organization<br>(W-2/1089-MISC)         comp<br>organization<br>(W-2/108-MISC)         comp<br>organization<br>(W-2/108-  |  | hours          | (c      | heck   | all '   | that   | app    | ly)   | compensation        | compensation                          | amount of     |
| (itst any<br>related<br>organization<br>below<br>line)         and<br>below<br>line)         and<br>below<br>below<br>line)         and<br>below<br>below<br>line)         and<br>below<br>below<br>below<br>line)         and<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>below<br>bel   |  | per            |         |        |         |        |        |       | from                | from related                          | other         |
| 127) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         31) MARTE GALLAGRER       1.00       X       0.       0.         32) MICHARL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.         33) NANNETTE MALEBRANCHE       1.00       X       0.       0.       0.         331 MARTE RATE       1.00       X       0.       0.       0.         3361 PEWER       X       0.       0.       0.       0.   |  |                | _       |        |         |        | oyee   |       |                     | , , , , , , , , , , , , , , , , , , , | compensation  |
| 27) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         28) JEFF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30) KURT KURIMSKY       1.00       X       0.       0.       0.         310) KURT KURIMSKY       1.00       X       0.       0.       0.         31) MARTE GALLAGHER       1.00       X       0.       0.       0.         32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.       0.       0.         34) FAUL GRIGS (UNTIL 6/13/24)       1.00       X       0.       0.       0.       0.       0.         35) FAUL KOMAR       1.00       X       0.       0.       0.       0.       0.         36) FEWEZ D. BAMJI       1.00       X       0.       0.       0.       0.       0.       0.       0.   |  |                | recto   |        |         |        | empl   |       | , °                 | (W-2/1099-MISC)                       | from the      |
| 27) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         28) JEFF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30) KURT KURIMSKY       1.00       X       0.       0.       0.         310) KURT KURIMSKY       1.00       X       0.       0.       0.         31) MARTE GALLAGHER       1.00       X       0.       0.       0.         32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.       0.       0.         34) FAUL GRIGS (UNTIL 6/13/24)       1.00       X       0.       0.       0.       0.       0.         35) FAUL KOMAR       1.00       X       0.       0.       0.       0.       0.         36) FEWEZ D. BAMJI       1.00       X       0.       0.       0.       0.       0.       0.       0.   |  |                | or di   | ee     |         |        | ated   |       | (W-2/1099-MISC)     |                                       | organization  |
| 27) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         28) JEFF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30) KURT KURIMSKY       1.00       X       0.       0.       0.         310) KURT KURIMSKY       1.00       X       0.       0.       0.         31) MARTE GALLAGHER       1.00       X       0.       0.       0.         32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.       0.       0.         34) FAUL GRIGS (UNTIL 6/13/24)       1.00       X       0.       0.       0.       0.       0.         35) FAUL KOMAR       1.00       X       0.       0.       0.       0.       0.         36) FEWEZ D. BAMJI       1.00       X       0.       0.       0.       0.       0.       0.       0.   |  |                | ustee   | trust  |         | ee     | beus   |       |                     |                                       | and related   |
| 27) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         28) JEFF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         29) JOSF GALLOTTA (SINCE 1/26/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         30) KURT KURIMSKY       1.00       X       0.       0.         31) MARTE GALLAGHER       1.00       X       0.       0.         32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.         33) NANNETE MALEBRANCHE       1.00       X       0.       0.       0.         33) PAUL KOMAR       1.00       X       0.       0.       0.       0.         33) RASHMERR       X       0.       0.       0.       0.       0.       0.         33) RASH MEMBER       X       0.       0.       0.       0.       0.       0.         33) RASHM SIN  |  |                | lual tr | tional |         | nploy  | st con | _     |                     |                                       | organizations |
| 127) GUS ORTEGA (UNTIL 6/13/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         31) MARTE GALLAGRER       1.00       X       0.       0.         32) MICHARL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.         33) NANNETTE MALEBRANCHE       1.00       X       0.       0.       0.         331 MARTE RATE       1.00       X       0.       0.       0.         3361 PEWER       X       0.       0.       0.       0.   |  |                | ndivid  | nstitu | Officer | (ey en | Highes | orme  |                     |                                       |               |
| DARD MEMBER         X         0         0.         0.           (28) JEFF GALLOTTA (SINCE 1/26/24)         1.00         X         0         0.         0.           (29) JOSEPH MURPHY         1.00         X         0.         0.         0.         0.           (29) JOSEPH MURPHY         1.00         X         0.         0.         0.         0.           (30) KURT KURINSKY         1.00         X         0.         0.         0.         0.           (31) MARIE GALLAGHER         X         0.         0.         0.         0.         0.           (31) MARIE GALLAGHER         1.00         X         0.         0.         0.         0.           (32) MURCHALL BARTON (UNTIL 6/13/24)         1.00         X         0.         0.         0.           (33) NANETTE MALEBRANCHE         1.00         X         0.         0.         0.           (34) FAUL GRIGGS (UNTIL 6/13/24)         1.00         X         0.         0.         0.           (35) FRUK KOMR         1.00         X         0.         0.         0.         0.           (36) PERVEZ D. BAMJI         1.00         X         0.         0.         0.         0.  | (27) GUS ORTEGA (UNTIL 6/13/24)              | ,              | -       | -      |         | -      | -      |       |                     |                                       |               |
| NOARD MEMBER         X         X         0         0.         0.           22) JOSEPH MURPHY         1.00         X         0.         0.         0.           300 KURT KURIMSKY         1.00         X         0.         0.         0.           301 KURT KURIMSKY         1.00         X         0.         0.         0.           301 MARIE GALLAGHER         1.00         X         0.         0.         0.           31) MARIE GALLAGHER         X         0.         0.         0.         0.           331 MANER         X         0.         0.         0.         0.         0.           332 MICHAEL BARTON (UNTIL 6/13/24)         1.00         X         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.         0.         0.           334) PAUL GRIGGS (UNTIL 6/13/24)         1.00         X         0.         0.         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.   | BOARD MEMBER                                 |                | х       |        |         |        |        |       | ٥.                  | Ο.                                    | 0             |
| (29) JOSEPH MURPHY       1.00       x       0.       0.         JOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       1.00       x       0.       0.         SOARD MEMBER       1.00       x       0.       0.         SOARD MEMBER       1.00       x       0.       0.         SOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       1.00       x       0.       0.         SOARD MEMBER       1.00       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.  | (28) JEFF GALLOTTA (SINCE 1/26/24)           | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| XX         X         0         0.         0.           30) KURT KURINSKY         1.00         X         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.           31) MARIE GALLAGHER         1.00         X         0.         0.         0.           32) MICHAEL BARTON (UNTIL 6/13/24)         1.00         X         0.         0.         0.           33) NAINETE MALEBRANCHE         1.00         X         0.         0.         0.         0.           330ARD MEMBER         X         0.         0.         0.         0.         0.         0.           330ARD MEMBER         X         0.         0.         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.         0.         0.           30ARD MEMBER         X         0.         0.         0.         0.         0.         0.         0.         0.   | BOARD MEMBER                                 |                | х       |        |         |        |        |       | ٥.                  | 0.                                    | ۵             |
| (30) KURT KURIMSKY         1.00         x         0.         0.           SOARD MEMBER         x         0.         0.         0.           (31) MARIE GALLAGHER         1.00         x         0.         0.           SOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         1.00         x         0.         0.         0.           SOARD MEMBER         1.00         x         0.         0.         0.           SOARD MEMBER         1.00         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.         0.         0. <td>(29) JOSEPH MURPHY</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   | (29) JOSEPH MURPHY                           | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBER         x         0.         0.           (31) MARIE GALLAGHER         1.00         x         0.         0.           BOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.           SOARD MEMBER         x         0.         0.         0.           (33) NANNETTE MALEBRANCHE         1.00         x         0.         0.           SOARD MEMBER         x         0.         0.         0.   | 30ARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | 0             |
| (31) MARIE GALLAGHER       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         (32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         (33) NANNETTE MALEBRANCHE       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0. <td>(30) KURT KURIMSKY</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   | (30) KURT KURIMSKY                           | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBER       x       0.       0.         3(3) MICHAEL BARTON (UNTIL 6/13/24)       1.00       x       0.       0.         BOARD MEMBER       1.00       x       0.       0.       0.         BOARD MEMBER       1.00       x       0.       0.       0.         BOARD MEMBER       1.00       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.  | BOARD MEMBER                                 |                | х       |        |         | L      |        |       | 0.                  | 0.                                    | C             |
| (32) MICHAEL BARTON (UNTIL 6/13/24)       1.00       X       0.       0.         (33) NANNETE MALEBRANCHE       1.00       X       0.       0.         (34) NANNETE MALEBRANCHE       1.00       X       0.       0.         (34) PAUL GRIGGS (UNTIL 6/13/24)       1.00       X       0.       0.         (35) PAUL KOMAR       1.00       X       0.       0.         (36) PERVEZ D. BAMJI       1.00       X       0.       0.         (36) PERVEZ D. BAMJI       1.00       X       0.       0.         (37) RAJAI GOODEN (SINCE 6/13/24)       1.00       X       0.       0.         (39) ROSA RAMOS KWOK       1.00       X       0.       0.       0.         (39) ROSA RAMOS KWOK       1.00       X       0.       0.       0.         (39) ROSA RAMOS KWOK       1.00       X       0.       0.       0.         (40) SCOTT GARTON (SINCE 6/13/24)       1.00       X       0.       0.       0.         (41) SCOT KARNAS       1.00       X       0.       0.       0.         (42) SCOTT LIPSTREAU       1.00       X       0.       0.       0.         (43) SEAN HOUSTON       1.00       X  | (31) MARIE GALLAGHER                         | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBER       x       0       0.         333 NANNETTE MALEBRANCHE       1.00       x       0.       0.         334) FAUL GRIGGS (UNTIL 6/13/24)       1.00       x       0.       0.         334) FAUL GRIGGS (UNTIL 6/13/24)       1.00       x       0.       0.         335) FAUL KOMAR       1.00       x       0.       0.       0.         336 PERVEZ D. EAMJI       1.00       x       0.       0.       0.         337) RAJAI GOODEN (SINCE 6/13/24)       1.00       x       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.         339 ROSA RAMOS KWOK       1.00       X       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.       0.       0.       0  | BOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | C             |
| 33) NANNETTE MALEBRANCHE       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0.         33) PAUL GRIGGS (UNTIL 6/13/24)       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0.         35) PAUL KOMAR       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.         30ARD MEMBER       1.00       x       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.       0.       0.   | (32) MICHAEL BARTON (UNTIL 6/13/24)          | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| NARD MEMBER         X         X         0         0.         0.           34) PAUL GRIGGS (UNTIL 6/13/24)         1.00         X         0.         0.         0.           33) PAUL KOMAR         1.00         X         0.         0.         0.           35) PAUL KOMAR         1.00         X         0.         0.         0.           36) PERVEZ D. BAMJI         1.00         X         0.         0.         0.           36) PERVEZ D. BAMJI         1.00         X         0.         0.         0.           37) RAJAI GOODEN (SINCE 6/13/24)         1.00         X         0.         0.         0.           38) RASHMI SINGH (SINCE 6/13/24)         1.00         X         0.         0.         0.           39) ROSA RAMOS KWOK         1.00         X         0.         0.         0.           39) ROSA RAMOS KWOK         1.00         X         0.         0.         0.           40) SCOTT GARTON (SINCE 6/13/24)         1.00         X         0.         0.         0.           41) SCOTT KARNAS         1.00         X         0.         0.         0.         0.           42) SCOTT ILIPSTREAU         1.00         X         0.   | SOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | (             |
| (34) PAUL GRIGGS (UNTIL 6/13/24)       1,00       x       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.         (35) PAUL KOMAR       1.00       x       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.         (36) PERVEZ D. BAMJI       1.00       x       0.       0.       0.       0.         SOARD MEMBER       x       0.       0.       0.       0.       0.       0.         SOARD MEMBER       x       0.       0   | (33) NANNETTE MALEBRANCHE                    | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBER         X         0         0.         0.           303 PAUL KOMAR         1.00         X         0         0.         0.           303 RD MEMBER         X         0         0.         0.         0.           303 RD MEMBER         X         0         0.         0.         0.           303 RD MEMBER         X         0.         0.         0. <t< td=""><td>BOARD MEMBER</td><td></td><td>х</td><td></td><td></td><td></td><td></td><td></td><td>٥.</td><td>0.</td><td>0</td></t<>  | BOARD MEMBER                                 |                | х       |        |         |        |        |       | ٥.                  | 0.                                    | 0             |
| (35) PAUL KOMAR       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         4(4) SCOTT KARNAS       1.00       X       0.       0.         30ARD MEMBER       X       0.       0.       0.         <   | (34) PAUL GRIGGS (UNTIL 6/13/24)             | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| X       0       0         (36) PERVEZ D. BAMJI       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         (38) RASHMI SINGH (SINCE 6/13/24)       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         (39) ROSA RAMOS KWOK       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         (40) SCOTT GARTON (SINCE 6/13/24)       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.         (41) SCOTT KARNAS       1.00       X       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.         (42) SCOTT LIPSTREAU       1.00       X       0.       0.       0.         SOARD MEMBER   | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | 0.                  | 0.                                    | 0             |
| (36) PERVEZ D. BAMJI       1.00       x       0.       0.         (37) RAJAI GOODEN (SINCE 6/13/24)       1.00       x       0.       0.         (38) RASHMI SINGH (SINCE 6/13/24)       1.00       x       0.       0.         (39) ROSA RAMOS KWOK       1.00       x       0.       0.         (30) ROSA RAMOS KWOK       1.00       x       0.       0.         SOARD MEMBER       X       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.         (41) SCOTT KARNAS       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         (42) SCOTT LIPSTREAU       1.00       X       0.       0.  | (35) PAUL KOMAR                              | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| X       X       0       0.       0.         30ARD MEMBER       X       0.       0.       0.         30ARD MEMBER  | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | 0.                  | 0.                                    | C             |
| (37) RAJAI GOODEN (SINCE 6/13/24)       1.00       x       0.       0.         SOARD MEMBER       x       0.       0.       0.         SOARD MEMBER       1.00       X       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0.       0.       0. <td>(36) PERVEZ D. BAMJI</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  | (36) PERVEZ D. BAMJI                         | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBER       X       I       0.       0.         (38) RASHMI SINGH (SINCE 6/13/24)       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         (39) ROSA RAMOS KWOK       1.00       X       0.       0.         SOARD MEMBER       X       0.       0.       0.         SOARD MEMBER       1.00       X       0.       0.       0.         SOARD MEMBER       X       0.       0.       0.       0. </td <td>BOARD MEMBER</td> <td></td> <td>Х</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.</td> <td>0.</td> <td>C</td>   | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | 0.                  | 0.                                    | C             |
| (38) RASHMI SINGH (SINCE 6/13/24)       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         (39) ROSA RAMOS KWOK       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         (40) SCOTT GARTON (SINCE 6/13/24)       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.         BOARD MEMBER       1.00       x       0.       0.         BOARD MEMBER       1.00       x       0.       0.         BOARD MEMBER       x       0.       0.       0.         (42) SCOTT LIPSTREAU       1.00       X       0.       0.         BOARD MEMBER       x       0.       0.       0.       0.         (43) SEAN HOUSTON       1.00       X       0.       0.       0.         BOARD MEMBER       x       0.       0.       0.       0.         (45) STUART TAUB (SINCE 4/19/24)       1.00       X       0.       0.   | (37) RAJAI GOODEN (SINCE 6/13/24)            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBER       X       X       0       0.         (39) ROSA RAMOS KWOK       1.00       X       0       0.       0.         30ARD MEMBER       X       0       0.       0.       0.         30ARD MEMBER       1.00       X       0       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.       0.         4(4) SHMUEL BULKA   | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | ٥.                  | 0.                                    | 0             |
| (39) ROSA RAMOS KWOK       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0.         (40) SCOTT GARTON (SINCE 6/13/24)       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0.         (41) SCOTT KARNAS       1.00       x       0.       0.         30ARD MEMBER       x       0.       0.       0. <td>(38) RASHMI SINGH (SINCE 6/13/24)</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  | (38) RASHMI SINGH (SINCE 6/13/24)            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBERxx00.40) SCOTT GARTON (SINCE 6/13/24)1.00x00.30ARD MEMBERx0.0.0.41) SCOTT KARNAS1.00x0.0.30ARD MEMBER1.00x0.0.42) SCOTT LIPSTREAU1.00x0.0.30ARD MEMBER1.00x0.0.30ARD MEMBER1.00x0.0.30ARD MEMBER1.00x0.0.30ARD MEMBER1.00x0.0.30ARD MEMBER1.00x0.0.30ARD MEMBER1.00x0.0.44) SHMUEL BULKA1.00x0.0.30ARD MEMBER1.00x0.0.45) STUART TAUB (SINCE 4/19/24)1.00x0.0.30ARD MEMBER1.00x0.0.46) TOBY SINGH BABA1.00x0.0.   | SOARD MEMBER                                 |                | Х       |        |         |        |        |       | ٥.                  | 0.                                    | C             |
| (40) SCOTT GARTON (SINCE 6/13/24)       1.00       x       0       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.         30ARD MEMBER       1.00       x       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.         30ARD MEMBER       x       0.       0.       0.       0.       0.         30ARD MEMBER       1.00       x       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.       0.         30ARD MEMBER       X       0.   | (39) ROSA RAMOS KWOK                         | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBERX0.0.(41) SCOTT KARNAS1.00X0.0.BOARD MEMBERX0.0.0.(42) SCOTT LIPSTREAU1.00X0.0.BOARD MEMBERX0.0.0.BOARD MEMBERX0.0.0.(45) STUART TAUB (SINCE 4/19/24)1.00X0.0.BOARD MEMBERX0.0.0.(46) TOBY SINGH BABA1.001.001.001.00  | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | 0.                  | Ο.                                    | C             |
| 41) SCOTT KARNAS       1.00       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.       0.         43) SEAN HOUSTON       1.00       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.       0.         44) SHMUEL BULKA       1.00       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.       0.         45) STUART TAUB (SINCE 4/19/24)       1.00       x       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.         46) TOBY SINGH BABA       1.00       1.00       1.00       1.00       1.00       1.00 <td>(40) SCOTT GARTON (SINCE 6/13/24)</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   | (40) SCOTT GARTON (SINCE 6/13/24)            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBERxx00.(42) SCOTT LIPSTREAU1.00x00.SOARD MEMBERx00.0.(43) SEAN HOUSTON1.00x00.SOARD MEMBER1.00x00.(44) SHMUEL BULKA1.00x00.SOARD MEMBER1.00x00.(44) SHMUEL BULKA1.00x00.SOARD MEMBERX00.0.(45) STUART TAUB (SINCE 4/19/24)1.0000.(46) TOBY SINGH BABA1.0000   | BOARD MEMBER                                 |                | Х       |        |         |        |        |       | 0.                  | Ο.                                    | C             |
| 42) SCOTT LIPSTREAU       1.00       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.       0.       0.         43) SEAN HOUSTON       1.00       x       0       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.         30ARD MEMBER       1.00       X       0       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.       0.       0.         45) STUART TAUB (SINCE 4/19/24)       1.00       X       0       0.       0.       0.       0.       0.         46) TOBY SINGH BABA       1.00       4 <td>(41) SCOTT KARNAS</td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   | (41) SCOTT KARNAS                            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBER       X       X       0       0.       0.         (43) SEAN HOUSTON       1.00       X       0       0.       0.         SOARD MEMBER       X       X       0.       0.       0.         30ARD MEMBER       1.00       X       0.       0.       0.         30ARD MEMBER       1.00       X       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.         45) STUART TAUB (SINCE 4/19/24)       1.00       X       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.         46) TOBY SINGH BABA       1.00       0.       0.       0.       0.       0.   | SOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | C             |
| (43) SEAN HOUSTON       1.00       x       0       0.       0.       0.         30ARD MEMBER       x       1.00       x       0.       0.       0.       0.         (44) SHMUEL BULKA       1.00       x       0.       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.         45) STUART TAUB (SINCE 4/19/24)       1.00       X       0.       0.       0.       0.         30ARD MEMBER       X       0.       0.       0.       0.       0.       0.         46) TOBY SINGH BABA       1.00       0.       0.       0.       0.       0.   | (42) SCOTT LIPSTREAU                         | 1.00           | ]       |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBER       X       X       0       0.       0.         30ARD MEMBER       1.00       X       0       0.       0.       0.         30ARD MEMBER       X       0       0.       0.       0.       0.         30ARD MEMBER       1.00       X       0       0.       0.       0.   | BOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | C             |
| (44) SHMUEL BULKA       1.00       x       0       0.       0.         30ARD MEMBER       x       1.00       x       0.       0.       0.         (45) STUART TAUB (SINCE 4/19/24)       1.00       x       0       0.       0.         30ARD MEMBER       x       0       0.       0.       0.         30ARD MEMBER       1.00       x       0       0.       0.   | (43) SEAN HOUSTON                            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| X     X     0.     0.       45) STUART TAUB (SINCE 4/19/24)     1.00     X     0.     0.       30ARD MEMBER     X     0.     0.     0.       46) TOBY SINGH BABA     1.00     1.00     1.00     1.00  | SOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    | (             |
| (45) STUART TAUB (SINCE 4/19/24)     1.00     x     0.     0.       30ARD MEMBER     x     1.00     0.     0.       (46) TOBY SINGH BABA     1.00     0.     0.   | (44) SHMUEL BULKA                            | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| BOARD MEMBER     X     0.     0.       (46) TOBY SINGH BABA     1.00     1.00     1.00     1.00   |  |                | х       |        |         |        |        |       | 0.                  | 0.                                    | (             |
| (46) TOBY SINGH BABA 1.00   | (45) STUART TAUB (SINCE 4/19/24)             | 1.00           |         |        |         |        |        |       |                     |                                       |               |
|   | BOARD MEMBER                                 |                | х       |        |         |        |        |       | 0.                  | 0.                                    |               |
|   | 46) TOBY SINGH BABA                          | 1.00           |         |        |         |        |        |       |                     |                                       |               |
| SOARD MEMBER 0. 0.  | OARD MEMBER                                  |                | х       |        |         |        |        |       | 0.                  | 0.                                    | (             |

|  | EVEMENT OF N   |                                |                       |         |                            |                              |        |  | 13-30318   | 328  |
|--|--|--------------------------------|-----------------------|---------|----------------------------|------------------------------|--------|--|--|--|
| Part VII Section A. Officers, Directors, 1 |  | nplo                           | yee                   |         |                            | lighe                        | est (  |  | , ,  |  |
| (A)<br>Name and title                      | <b>(B)</b><br>Average<br>hours<br>per  | (cl                            | heck                  | Pos     | <b>C)</b><br>ition<br>that |                              | ly)    | <b>(D)</b><br>Reportable<br>compensation<br>from | <b>(E)</b><br>Reportable<br>compensation<br>from related | <b>(F)</b><br>Estimated<br>amount of<br>other                            |
|  | week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee | Officer | Key em ployee              | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC)           | organizations<br>(W-2/1099-MISC)                         | compensation<br>from the<br>organization<br>and related<br>organizations |
| (47) TYLER SPALDING<br>30ARD MEMBER        | 1.00   | x                              |                       |         |                            |                              |        | 0.   | 0.   | 0  |
| (48) VICTOR A. MALANGA                     | 1.00   |                                |                       |         |                            |                              |        |  |  |  |
| SOARD MEMBER                               | 1 00   | X                              |                       |         |                            |                              |        | 0.   | 0.   | C  |
| (49) YVETTE BAEZ<br>BOARD MEMBER           | 1.00   | x                              |                       |         |                            |                              |        | 0.   | 0.   | 0  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  | -                              |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  | -                              |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  |  |                                |                       |         |                            |                              |        |  |  |  |
|  | <u> </u>   | I                              | 1                     | 1       | 1                          | I                            | 1      |  |  |  |

| Form<br>Pa  |      |                       |   |                       |                     | EVEMEI           | NT (                 | OF NEW YORK,                       | INC.   |  | 13-303182 | 8 Page <b>9</b>   |
|---|------|-----------------------|---|-----------------------|---------------------|------------------|----------------------|------------------------------------|--|--|-----------|---|
| Pa  | rt v | / 111                 |   |                       |                     |                  |                      |                                    |  |  |           |   |
|   |      |                       | Check if Schedule O c   | onta                  | <u>ains a</u>       | respor           | <u>ise (</u>         | or note to any lin                 | <u>e in this Part VIII</u><br>(A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | (C)       | (D)<br>Revenue excluded<br>from tax under<br>sections 512 - 514 |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1    | b<br>d<br>e<br>f      | Membership dues<br>Fundraising events<br>Related organizations<br>Government grants (contri<br>All other contributions, gifts,<br>similar amounts not included<br>Noncash contributions included in N | buti<br>grant<br>abov | ons)<br>s, and<br>e | 1f<br>1g \$      |                      | 873,818.<br>907,407.<br>1,366,803. | 3,148,028.   |  |           |   |
| 0 0   |      | n                     | Total. Add lines 1a-11  |                       |                     |                  |                      | Business Code                      | 3,140,020.   |  |           |   |
| Program Service<br>Revenue                                | 2    | a<br>b<br>c<br>d<br>e |   |                       |                     |                  |                      |                                    |  |  |           |   |
|   |      |                       | All other program service   |                       |                     |                  |                      |                                    |  |  |           |   |
|   | 3    |                       | Total. Add lines 2a-2f         Investment income (including dividends, intere other similar amounts)         Income from investment of tax-exempt bond p  |                       |                     |                  |                      | st, and<br>roceeds                 | 85,468.  |  |           | 85,468.   |
| Revenue   | 5    |                       | Royalties   |                       |                     | ) Real           |                      | (ii) Personal                      |  |  |           |   |
|   |      | c<br>d                | Gross rents<br>Less: rental expenses<br>Rental income or (loss)<br>Net rental income or (loss)<br>Gross amount from sales of  | 6a<br>6b<br>6c        |                     | ·<br>            |                      | (ii) Other                         |  |  |           |   |
|   | -    | b<br>c                | assets other than inventory<br>Less: cost or other basis<br>and sales expenses<br>Gain or (loss)<br>Net gain or (loss)  | 7a<br>7b<br>7c        |                     |                  |                      |                                    |  |  |           |   |
| Other   | 8    |                       | Gross income from fundraisin<br>including \$8<br>contributions reported on<br>Part IV, line 18  | 873 <u>,</u><br>line  | 818.<br>1c). S      | _ of<br>ee       | <u>8a</u>            | 413,767.                           |  |  |           |   |
|   | 9    | c<br>a                | Less: direct expenses<br>Net income or (loss) from to<br>Gross income from gamin<br>Part IV, line 19<br>Less: direct expenses   | fund<br>g ac          | raising<br>tivities | g even<br>s. See | 8b<br>ts<br>9a<br>9b | 412,485.                           | 1,282.   |  |           | 1,282.  |
|   | 10   | c<br>a<br>b           | Net income or (loss) from a<br>Gross sales of inventory, le<br>and allowances<br>Less: cost of goods sold<br>Net income or (loss) from a  | gam<br>ess i          | ing ac<br>return:   | tivities<br>s    | 10a<br>10b           |                                    |  |  |           |   |
|   |      | C                     |   | Sales                 |                     | VEILUP           | y                    | Business Code                      |  |  |           |   |
| Miscellaneous<br>Revenue                                  | 11   | a<br>b                | INCOME FROM JA USA  |                       |                     |                  | _                    | 611710                             | 65,988.  | 65,988.                                      |           |   |
| Scel  |      | с                     |   |                       |                     |                  |                      |                                    |  |  |           |   |
| Ξ   |      | d                     | All other revenue   |                       |                     |                  |                      |                                    | 65 988   |  |           |   |

65,988.

65,988.

3,300,766.

e Total. Add lines 11a-11d

Total revenue. See instructions

86,750.

٥.

| Statement of Functional Expense         O1(c)(3) and 501(c)(4) organizations must comp.         Check if Schedule O contains a response         Check if Schedule O contains a response         nclude amounts reported on lines 6b,         bb, and 10b of Part VIII.       Ints and other assistance to domestic organizations         domestic governments. See Part IV, line 21          ants and other assistance to domestic          ividuals. See Part IV, line 22          ants and other assistance to foreign          anizations, foreign governments, and foreign          ividuals. See Part IV, lines 15 and 16          mefits paid to or for members          mpensation of current officers, directors,          stees, and key employees          nos described in section 4958(c)(3)(B)          ner salaries and wages          sion plan accruals and contributions (include | lete all columns. All other<br>se or note to any line in t<br>(A)<br>Total expenses<br>15,600.<br>779,000.   |  | (C)<br>Management and<br>general expenses   | (D)<br>Fundraising<br>expenses  |
|--|--|--|---|---|
| Check if Schedule O contains a response<br>include amounts reported on lines 6b,<br>9b, and 10b of Part VIII.<br>Ints and other assistance to domestic organizations<br>domestic governments. See Part IV, line 21<br>ants and other assistance to domestic<br>ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>hefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>her salaries and wages   | se or note to any line in t<br>(A)<br>Total expenses<br>15,600.<br>779,000.  | his Part IX<br>(B)<br>Program service<br>expenses<br>15,600.   | (C)<br>Management and<br>general expenses   | Fundraising   |
| Acclude amounts reported on lines 6b,<br>ab, and 10b of Part VIII.<br>Ints and other assistance to domestic organizations<br>domestic governments. See Part IV, line 21<br>ants and other assistance to domestic<br>ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages  | (A)<br>Total expenses<br>15,600.<br>779,000.   | (B)<br>Program service<br>expenses<br>15,600.  | Management and<br>general expenses  | Fundraising   |
| <i>Ab, and 10b of Part VIII.</i> nts and other assistance to domestic organizations         domestic governments. See Part IV, line 21         ants and other assistance to domestic         ividuals. See Part IV, line 22         ants and other assistance to foreign         anizations, foreign governments, and foreign         ividuals. See Part IV, lines 15 and 16         nefits paid to or for members         mpensation of current officers, directors,         stees, and key employees         nons (as defined under section 4958(f)(1)) and         sons described in section 4958(c)(3)(B)         ner salaries and wages   | 15,600.<br>779,000.  | expenses   | generăl expenses  |   |
| nts and other assistance to domestic organizations<br>domestic governments. See Part IV, line 21<br>ants and other assistance to domestic<br>ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>nefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>ner salaries and wages   | 779,000.   | 15,600.  |   |   |
| domestic governments. See Part IV, line 21<br>ants and other assistance to domestic<br>ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>hefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>her salaries and wages   | 779,000.   |  | 77.000  |   |
| ants and other assistance to domestic<br>ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>mpensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages   | 779,000.   |  | 77.000  |   |
| ividuals. See Part IV, line 22<br>ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>mpensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages  | 779,000.   |  | 77.000  |   |
| ants and other assistance to foreign<br>anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br><br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>mpensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br><br>mer salaries and wages  |  | 584,250.   | 77.000  |   |
| anizations, foreign governments, and foreign<br>ividuals. See Part IV, lines 15 and 16<br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>mpensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages  |  | 584,250.   | 77.000  |   |
| ividuals. See Part IV, lines 15 and 16<br>mefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>mpensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages  |  | 584,250.   | 77.000  |   |
| nefits paid to or for members<br>mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>ner salaries and wages  |  | 584,250.   | 77.000  |   |
| mpensation of current officers, directors,<br>stees, and key employees<br>npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>mer salaries and wages   |  | 584,250.   | 77 000  |   |
| stees, and key employees   |  | 584,250.   | 77 000  |   |
| npensation not included above to disqualified<br>sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>ner salaries and wages   |  | 504,250.   | 77 900  | 116,850   |
| sons (as defined under section 4958(f)(1)) and<br>sons described in section 4958(c)(3)(B)<br>her salaries and wages  |  | I  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   |   |
| sons described in section 4958(c)(3)(B)  |  |  |   |   |
| ner salaries and wages   |  |  |   |   |
| -  | 1 550 500  | 1 011 010  | 102 004   | 225 662   |
| ision plan accruals and contributions (include   | 1,550,586.   | 1,211,319.   | 103,604.  | 235,663   |
| I I I I I I I I I I I I I I I I I I I  |  |  |   |   |
| tion 401(k) and 403(b) employer contributions)   | 55,290.  | 37,597.  | 4,976.  | 12,717  |
| ner employee benefits  | 248,703.   | 179,066.   | 30,772.   | 38,865  |
| /roll taxes  | 177,218.   | 120,508.   | 15,950.   | 40,760  |
| es for services (nonemployees):  |  |  |   |   |
| nagement   |  |  |   |   |
| gal  |  |  |   |   |
| counting   | 67,400.  | 54,594.  | 5,392.  | 7,414   |
| bying  | 72,000.  |  |   | 72,000  |
| fessional fundraising services. See Part IV, line 17   |  |  |   |   |
| estment management fees  | 11,254.  | 7,479.   | 1,171.  | 2,604   |
| ner. (If line 11g amount exceeds 10% of line 25,   |  |  |   |   |
| umn (A), amount, list line 11g expenses on Sch 0.)   | 85,585.  | 59,910.  | 12,837.   | 12,838  |
| vertising and promotion  | 108.   | 108.   |   | · · ·   |
| ice expenses   | 48,509.  | 39,292.  | 3,881.  | 5,336   |
| prmation technology  | 31,470.  | 25,491.  | 2,517.  | 3,462   |
| valties  | , -  | , -  |   |   |
| cupancy  | 691,552.   | 639,197.   | 22,044.   | 30,311  |
|  | 40,799.  | 33,047.  | 3,264.  | 4,488   |
|  | 10,755.  |  | 5,201.  |   |
| yments of travel or entertainment expenses   |  |  |   |   |
| any federal, state, or local public officials  | 4,503.   | 3,648.   | 360.  | 495   |
| nferences, conventions, and meetings   | 4,503.<br>3,863.   | 3,129.   | 309.  | 495   |
| erest  | 5,003.   | 5,129.   |   | 425   |
| ments to affiliates  | 20.007   | 24 502   | 2 110   | 4 650   |
|  |  | · · · · ·  | ,   | 4,278   |
| urance   | 21,644.  | 15,843.  | 5,801.  |   |
| er expenses. Itemize expenses not covered<br>ve. (List miscellaneous expenses on line 24e. If  |  |  |   |   |
| 24e amount exceeds 10% of line 25, column (A),   | 265,274.   | 265,274.   |   |   |
|  | 253,415.   | 205,266.   | 20,273.   | 27,876  |
| 24e amount exceeds 10% of line 25, column (A),<br>bunt, list line 24e expenses on Schedule 0.)   | , • •  | 948.   | 94.   | 129   |
| 24e amount exceeds 10% of line 25, column (A),<br>bunt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS<br>DGRAM ADMIN & SUPPORT   | 1 171  |  |   |   |
| 24e amount exceeds 10% of line 25, column (A),<br>punt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS  | 1,171.   |  |   |   |
| 24e amount exceeds 10% of line 25, column (A),<br>punt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS<br>DGRAM ADMIN & SUPPORT<br>JIPMENT  | 1,171.   |  |   |   |
| 24e amount exceeds 10% of line 25, column (A),<br>punt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS<br>DGRAM ADMIN & SUPPORT<br>UIPMENT<br>other expenses  |  | 3 533 072  | 314 257   | <u></u><br>616 511  |
| 24è amount exceeds 10% of line 25, column (A),<br>punt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS<br>DGRAM ADMIN & SUPPORT<br>UIPMENT<br>other expenses<br>al functional expenses. Add lines 1 through 24e   | 1,171.   | 3,533,072.   | 314,257.  | 616,511   |
| 24e amount exceeds 10% of line 25, column (A), punt, list line 24e expenses on Schedule 0.)         DGRAM MATERIALS         DGRAM ADMIN & SUPPORT         UIPMENT         other expenses         al functional expenses. Add lines 1 through 24e         nt costs. Complete this line only if the organization   |  | 3,533,072.   | 314,257.  | 616,511   |
| 24è amount exceeds 10% of line 25, column (A),<br>punt, list line 24e expenses on Schedule O.)<br>DGRAM MATERIALS<br>DGRAM ADMIN & SUPPORT<br>UIPMENT<br>other expenses<br>al functional expenses. Add lines 1 through 24e   |  | 3,533,072.   | 314,257.  | 616,511   |
| or<br>ui<br>er   | reciation, depletion, and amortization<br>rance<br>expenses. Itemize expenses not covered<br>c. (List miscellaneous expenses on line 24e. If<br>4e amount exceeds 10% of line 25, column (A),<br>int, list line 24e expenses on Schedule 0.)<br>GRAM MATERIALS | reciation, depletion, and amortization       38,896.         rance       21,644.         expenses. Itemize expenses not covered       21,644.         e. (List miscellaneous expenses on line 24e. If       4e amount exceeds 10% of line 25, column (A),         int, list line 24e expenses on Schedule 0.)       38AM MATERIALS         SRAM ADMIN & SUPPORT       265,274. | reciation, depletion, and amortization38,896.31,506.rance21,644.15,843.rexpenses. Itemize expenses not covered21,644.15,843.recellaneous expenses on line 24e. If4e amount exceeds 10% of line 25, column (A),<br>int, list line 24e expenses on Schedule 0.)265,274.265,274.GRAM MATERIALS265,274.265,274.265,274.GRAM ADMIN & SUPPORT253,415.205,266.IPMENT1,171.948. | reciation, depletion, and amortization       38,896.       31,506.       3,112.         rance       21,644.       15,843.       5,801.         rexpenses. Itemize expenses not covered       21,644.       15,843.       5,801.         rexpenses. Itemize expenses on line 24e. If       4e amount exceeds 10% of line 25, column (A), int, list line 24e expenses on Schedule 0.)       265,274.       265,274.         GRAM MATERIALS       265,274.       265,274.       20,273.         IPMENT       1,171.       948.       94. |

| <u>n 990 (</u><br>art X | (2023) JUNIOR ACHIEVEMENT                          | OF NEW IORN       | , INC.         |                                 | 13-303 | 31828 Page                |
|-------------------------|--|-------------------|----------------|---------------------------------|--------|---------------------------|
|                         | Check if Schedule O contains a response or r       | note to any line  | in this Part X |                                 |        |                           |
|                         | ·  | <b>,</b>          |                | <b>(A)</b><br>Beginning of year |        | <b>(B)</b><br>End of year |
| 1                       | Cash - non-interest-bearing                        |                   |                |                                 | 1      |                           |
| 2                       | Savings and temporary cash investments             |                   |                | 2,019,054.                      | 2      | 260,46                    |
| 3                       | Pledges and grants receivable, net                 |                   |                | 2,072,440.                      | 3      | 2,304,92                  |
| 4                       | Accounts receivable, net                           |                   |                |                                 | 4      |                           |
| 5                       | Loans and other receivables from any current       |                   |                |                                 |        |                           |
|                         | trustee, key employee, creator or founder, su      | bstantial contrib | outor, or 35%  |                                 |        |                           |
|                         | controlled entity or family member of any of the   |                   | ·              |                                 | 5      |                           |
| 6                       | Loans and other receivables from other disqu       |                   |                |                                 |        |                           |
|                         | under section 4958(f)(1)), and persons describ     | •                 |                |                                 | 6      |                           |
| 7                       | Notes and loans receivable, net                    |                   |                |                                 | 7      |                           |
| 8                       | Inventories for sale or use                        |                   |                | 4,662.                          | 8      | 7,14                      |
| 9                       |  |                   |                | 24,221.                         | 9      | 82,81                     |
|                         | Land, buildings, and equipment: cost or othe       |                   |                |                                 |        |                           |
| 100                     | basis. Complete Part VI of Schedule D              |                   | 203,002.       |                                 |        |                           |
| h                       |  |                   | 93,083.        | 140,990.                        | 10c    | 109,91                    |
| 11                      |  |                   | ,              | 1,519,664.                      | 11     | 1,761,01                  |
|                         | Investments - publicly traded securities           |                   |                | 1,010,001.                      |        | 1,701,01                  |
| 12                      | Investments - other securities. See Part IV, lin   |                   | 12             |                                 |        |                           |
| 13                      | Investments - program-related. See Part IV, lir    |                   |                |                                 | 13     |                           |
| 14                      | Intangible assets                                  |                   |                | 1,078,782.                      | 14     | 988,94                    |
| 15                      | Other assets. See Part IV, line 11                 |                   |                | 6,859,813.                      | 15     | 5,515,22                  |
| 16                      | Total assets. Add lines 1 through 15 (must e       |                   |                | 205,201.                        | 16     | 240,76                    |
| 17                      | Accounts payable and accrued expenses              |                   |                | 205,201.                        | 17     | 240,70                    |
| 18                      | Grants payable                                     |                   |                | 69,420.                         | 18     | 66,92                     |
| 19                      | Deferred revenue                                   |                   |                | 09,420.                         | 19     | 00,92                     |
| 20                      | Tax-exempt bond liabilities                        |                   |                |                                 | 20     |                           |
| 21                      | Escrow or custodial account liability. Comple      |                   | ····· Γ        |                                 | 21     |                           |
| 22                      | Loans and other payables to any current or fo      |                   |                |                                 |        |                           |
|                         | trustee, key employee, creator or founder, su      |                   | outor, or 35%  |                                 |        |                           |
|                         | controlled entity or family member of any of the   | -                 |                |                                 | 22     |                           |
| 23                      | Secured mortgages and notes payable to unit        |                   | ·····          |                                 | 23     |                           |
| 24                      | Unsecured notes and loans payable to unrela        |                   |                |                                 | 24     |                           |
| 25                      | Other liabilities (including federal income tax,   |                   |                |                                 |        |                           |
|                         | parties, and other liabilities not included on lin | nes 17-24). Com   | plete Part X   | 4 456 200                       |        |                           |
|                         | of Schedule D                                      |                   |                | 1,056,328.                      | 25     | 841,74                    |
| 26                      |  |                   |                | 1,330,949.                      | 26     | 1,149,43                  |
|                         | Organizations that follow FASB ASC 958, c          | heck here         | X              |                                 |        |                           |
|                         | and complete lines 27, 28, 32, and 33.             |                   |                | 4 505 000                       |        | 2 44 6 5 2                |
| 27                      |  |                   |                | 4,527,828.                      | 27     | 3,416,53                  |
| 28                      | Net assets with donor restrictions                 | 1,001,036.        | 28             | 949,25                          |        |                           |
|                         | Organizations that do not follow FASB ASC          | 958, check he     | ere 🛄 📗        |                                 |        |                           |
|                         | and complete lines 29 through 33.                  |                   |                |                                 |        |                           |
| 29                      | Capital stock or trust principal, or current fun   |                   |                |                                 | 29     |                           |
| 30                      | Paid-in or capital surplus, or land, building, or  | equipment fund    | d              |                                 | 30     |                           |
| 31                      | Retained earnings, endowment, accumulated          |                   |                |                                 | 31     |                           |
| 32                      | Total net assets or fund balances                  |                   |                | 5,528,864.                      | 32     | 4,365,79                  |
|                         | Total liabilities and net assets/fund balances     |                   |                | 6,859,813.                      | 33     | 5,515,22                  |

| Form | 1990 (2023) JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-3   | 3031828   | Pa    | <sub>ge</sub> 12 |
|------|---|-----------|-------|------------------|
|      | rt XI Reconciliation of Net Assets  |           | 1 4   | 10               |
|      | Check if Schedule O contains a response or note to any line in this Part XI   | <u></u>   |       |                  |
|      |   |           |       |                  |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)   |           | ,300, |                  |
| 2    | Total expenses (must equal Part IX, column (A), line 25)  |           | ,463, |                  |
| 3    | Revenue less expenses. Subtract line 2 from line 1   3  |           | ,163, |                  |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                                   | 5         | ,528, | 864.             |
| 5    | Net unrealized gains (losses) on investments   5  |           |       |                  |
| 6    | Donated services and use of facilities 6  |           |       |                  |
| 7    | Investment expenses 7   |           |       |                  |
| 8    | Prior period adjustments 8  |           |       |                  |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)  |           |       | 0.               |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                          |           |       |                  |
|      | column (B))   | 4         | ,365, | 790.             |
| Pa   | rt XII Financial Statements and Reporting   |           |       |                  |
|      | Check if Schedule O contains a response or note to any line in this Part XII  | <u></u>   | 1     |                  |
|      |   |           | Yes   | No               |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other  |           |       |                  |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.           |           |       |                  |
| 2a   |   | 2a        |       | X                |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a        |           |       |                  |
|      | separate basis, consolidated basis, or both:  |           |       |                  |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |           |       |                  |
| b    | Were the organization's financial statements audited by an independent accountant?  | 2b        | X     |                  |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis,     |           |       |                  |
|      | consolidated basis, or both:  |           |       |                  |
|      | X Separate basis Consolidated basis Both consolidated and separate basis  |           |       |                  |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,   |           |       |                  |
|      | review, or compilation of its financial statements and selection of an independent accountant?                              | <u>2c</u> | Х     |                  |
|      | If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   |           |       |                  |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the             |           |       |                  |
|      | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   | <u>3a</u> |       | X                |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit |           |       |                  |
|      | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                                    | 3b        |       |                  |

Form 990 (2023)

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| SCHEDULE A Public Charity Status and Public Support    |   |                        |   |                 |                  | OMB No. 1545-0047               |               |   |  |  |  |
|--|---|------------------------|---|-----------------|------------------|---------------------------------|---------------|---|--|--|--|
| (Form 990)   |   |                        | ization is a section 501                            |                 |                  |                                 |               | 2023  |  |  |  |
|  | 00  | • •                    | 47(a)(1) nonexempt cha                              |                 |                  |                                 |               | 2023  |  |  |  |
| Department of the Treasury<br>Internal Revenue Service |   |                        | ttach to Form 990 or Fo                             |                 |                  |                                 |               | Open to Public<br>Inspection                    |  |  |  |
| Name of the organizati                                 |   | ao to www.irs.gov/     | Form990 for instructior                             | is and the      | e latest inf     | ormation.                       | Employer      | identification number                           |  |  |  |
| Name of the organizati                                 |   | ACHIEVEMENT OF         | NEW YORK, INC.                                      |                 |                  |                                 |               | 13-3031828                                      |  |  |  |
| Part I Reason  |   |                        | (All organizations must c                           | omplete tl      | nis part.) S     | ee instructior                  |               |   |  |  |  |
| The organization is not a                              |   |                        |   |                 |                  |                                 |               |   |  |  |  |
| 1 A church, co   | nvention of chu   | urches, or associatio  | n of churches described                             | in sectio       | on 170(b)(1      | I)(A)(i).                       |               |   |  |  |  |
| 2 A school des   | cribed in <b>secti</b>  | on 170(b)(1)(A)(ii). ( | Attach Schedule E (Form                             | ו 990).)        |                  |                                 |               |   |  |  |  |
| 3 A hospital or  | a cooperative I   | hospital service orga  | anization described in <b>se</b>                    | ection 170      | )(b)(1)(A)(ii    | ii).                            |               |   |  |  |  |
|  | -   | ation operated in cor  | njunction with a hospital                           | described       | l in sectio      | n 170(b)(1)(A                   | )(iii). Enter | the hospital's name,                            |  |  |  |
| city, and stat   |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        | llege or university owned                           | l or operat     | ed by a go       | overnmental u                   | nit describe  | a in  |  |  |  |
|  | section 170(b)(1)(A)(iv). (Complete Part II.)<br>A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). |                        |   |                 |                  |                                 |               |   |  |  |  |
| ,<br>  |   | •                      | ntial part of its support fr                        |                 |                  | .,                              | ne general r  | oublic described in                             |  |  |  |
| · · · · · · · · · · · · · · · · ·                      |   | omplete Part II.)      |   | on a gor        |                  |                                 | ie general j  |   |  |  |  |
|  |   |                        | (1)(A)(vi). (Complete Par                           | t II.)          |                  |                                 |               |   |  |  |  |
| 9 An agricultur  | al research org   | anization described    | in section 170(b)(1)(A)(                            | ix) operate     | ed in conju      | inction with a                  | land-grant    | college   |  |  |  |
| or university  | or a non-land-g   | rant college of agric  | ulture (see instructions).                          | Enter the       | name, city       | , and state of                  | the college   | or  |  |  |  |
| university:  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        | than 33 1/3% of its supp                            |                 |                  |                                 |               |   |  |  |  |
|  |   |                        | t to certain exceptions; a                          |                 |                  |                                 |               |   |  |  |  |
|  | 509(a)(2). (Con   |                        | (less section 511 tax) fro                          | m busines       | sses acqui       | rea by the org                  | janization a  | inter June 30, 1975.                            |  |  |  |
|  |   | -                      | vely to test for public sat                         | faty Sea        | section 5(       | 19(2)(4)                        |               |   |  |  |  |
|  | -   | -                      | vely for the benefit of, to                         | •               |                  |                                 | rry out the   | purposes of one or                              |  |  |  |
|  | -   | -                      | d in section 509(a)(1) o                            | -               |                  |                                 | •             |   |  |  |  |
|  |   | -                      | f supporting organizatior                           |                 |                  |                                 |               |   |  |  |  |
| a 🗌 Type I. A s  | upporting orga  | nization operated, s   | upervised, or controlled                            | by its sup      | oorted org       | anization(s), t                 | ypically by   | giving  |  |  |  |
| the suppor   | ted organizatio   | n(s) the power to req  | gularly appoint or elect a                          | majority o      | of the direc     | tors or truste                  | es of the su  | ipporting                                       |  |  |  |
| organizatio  | n. <b>You must c</b>  | omplete Part IV, Se    | ections A and B.                                    |                 |                  |                                 |               |   |  |  |  |
|  |   | •                      | or controlled in connect                            |                 |                  | •                               |               | •   |  |  |  |
|  | 0   |                        | anization vested in the sa                          | ame perso       | ns that co       | ntrol or mana                   | ge the supp   | ported  |  |  |  |
| _ ~  | . ,   | t complete Part IV,    |   |                 |                  |                                 |               | 4   |  |  |  |
|  |   |                        | g organization operated<br>). You must complete I   |                 |                  |                                 | lly integrate | a with,   |  |  |  |
|  | •   | .,.                    | orting organization oper                            |                 |                  | -                               | ted organiz   | ration(s)                                       |  |  |  |
|  | -   | • •                    | ation generally must sat                            |                 |                  |                                 | •             | .,  |  |  |  |
|  |   | •                      | nplete Part IV, Sections                            | •               |                  | •                               |               |   |  |  |  |
| e Check this   | box if the orga   | nization received a v  | written determination from                          | m the IRS       | that it is a     | Туре I, Туре                    | II, Type III  |   |  |  |  |
| functionally   | integrated, or  | Type III non-function  | nally integrated supportin                          | ng organiz      | ation.           |                                 |               |   |  |  |  |
| f Enter the number                                     | of supported o  | rganizations           |   |                 |                  |                                 |               |   |  |  |  |
|  | <u> </u>  | about the supporte     | <u> </u>  | (iv) is the orm | anization listed | (v) Amount of                   | fmonoton      | (vi) Amount of other                            |  |  |  |
| (i) Name of supp<br>organizatior                       |   | <b>(ii)</b> EIN        | (iii) Type of organization (described on lines 1-10 | in your govern  | ing document?    | (v) Amount o<br>support (see ir | ,             | (vi) Amount of other support (see instructions) |  |  |  |
|  |   |                        | above (see instructions))                           | Yes             | No               |                                 | ,             |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
|  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
| Total  |   |                        |   |                 |                  |                                 |               |   |  |  |  |
| Total  |   |                        |   |                 |                  |                                 |               |   |  |  |  |

Schedule A (Form 990) 2023

<u>Schedule A</u> (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13 - 3031828Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (d) 2022 (a) 2019 (b) 2020 (c) 2021 (e) 2023 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 3,503,238 3,359,417 3,011,594 5,806,404 3,148,028 18,828,681. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 3 503 238 3 359 417. 3,011,594 5 806 404 3 148 028. 18,828,681. 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 638,240. 18,190,441. 6 Public support. Subtract line 5 from line 4. Section B. Total Support <u>(a)</u> 2019 Calendar year (or fiscal year beginning in) (b) 2020 (c) 2021 (d) 2022 (e) 2023 (f) Total 3,503,238, 3,359,417, 3,011,594, 5,806,404. 3,148,028, 18,828,681. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 63,156. 16,230 1,235 1,945 85,468. 168,034. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 180,490 243,094 151,413 105,344. 65,988. 746,329 19,743,044. **11 Total support.** Add lines 7 through 10 **12** Gross receipts from related activities, etc. (see instructions) 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 organization, check this box and stop here Section C. Computation of Public Support Percentage 92.14 14 Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f)) 14 % 15 Public support percentage from 2022 Schedule A, Part II, line 14 95.42 15 % 16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box

and stop here. The organization qualifies as a publicly supported organization
 17a 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization

**b** 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....

Schedule A (Form 990) 2023

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| Schedule A (Form 990) 202 |   | 13-303 |
|---------------------------|---|--------|
| Part III Support Sc       | hedule for Organizations Described in Section 509(a)(2) |        |

JUNIOR ACHIEVEMENT OF NEW YORK, INC.

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec  | ction A. Public Support  |                             |                          |                      |                      |                   |             |
|------|--|-----------------------------|--------------------------|----------------------|----------------------|-------------------|-------------|
| Cale | ndar year (or fiscal year beginning in)  | (a) 2019                    | (b) 2020                 | (c) 2021             | (d) 2022             | (e) 2023          | (f) Total   |
| 1    | Gifts, grants, contributions, and  |                             |                          |                      |                      |                   |             |
|      | membership fees received. (Do not  |                             |                          |                      |                      |                   |             |
|      | include any "unusual grants.")   |                             |                          |                      |                      |                   |             |
| 2    | Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose |                             |                          |                      |                      |                   |             |
| 3    | Gross receipts from activities that are not an unrelated trade or bus-   |                             |                          |                      |                      |                   |             |
|      | iness under section 513  |                             |                          |                      |                      |                   |             |
| 4    | Tax revenues levied for the organ-   |                             |                          |                      |                      |                   |             |
|      | ization's benefit and either paid to<br>or expended on its behalf  |                             |                          |                      |                      |                   |             |
| 5    | The value of services or facilities  |                             |                          |                      |                      |                   |             |
| 5    | furnished by a governmental unit to<br>the organization without charge   |                             |                          |                      |                      |                   |             |
| 6    | Total. Add lines 1 through 5   |                             |                          |                      |                      |                   |             |
|      | Amounts included on lines 1, 2, and  |                             |                          |                      |                      |                   |             |
|      | 3 received from disgualified persons   |                             |                          |                      |                      |                   |             |
| b    | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the  |                             |                          |                      |                      |                   |             |
|      | amount on line 13 for the year   |                             |                          |                      |                      |                   |             |
|      | Add lines 7a and 7b  |                             |                          |                      |                      |                   |             |
| Sec  | Public support. (Subtract line 7c from line 6.)  |                             |                          |                      |                      |                   |             |
|      | ndar year (or fiscal year beginning in)  | (a) 2019                    | <b>(b)</b> 2020          | (c) 2021             | (d) 2022             | (e) 2023          | (f) Total   |
|      | Amounts from line 6  | (a) 2019                    | (b) 2020                 | (0) 2021             | (0) 2022             | (e) 2023          | (I) IOLAI   |
|      | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties,<br>and income from similar sources   |                             |                          |                      |                      |                   |             |
| b    | Unrelated business taxable income  |                             |                          |                      |                      |                   |             |
|      | (less section 511 taxes) from businesses   |                             |                          |                      |                      |                   |             |
|      | acquired after June 30, 1975   |                             |                          |                      |                      |                   |             |
|      | Add lines 10a and 10b<br>Net income from unrelated business<br>activities not included on line 10b,<br>whether or not the business is<br>regularly carried on                          |                             |                          |                      |                      |                   |             |
| 12   | Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)  |                             |                          |                      |                      |                   |             |
|      | Total support. (Add lines 9, 10c, 11, and 12.)   |                             |                          |                      |                      |                   |             |
| 14   | First 5 years. If the Form 990 is for the  | ie organization's fi        | rst, second, third,      | fourth, or fifth tax | year as a section 5  | 501(c)(3) organiz | zation,     |
| _    | check this box and stop here   |                             |                          |                      |                      |                   |             |
| Sec  | ction C. Computation of Publi  | c Support Per               | centage                  |                      |                      |                   |             |
| 15   | Public support percentage for 2023 (I  | ine 8, column (f), c        | livided by line 13, o    | column (f))          |                      | 15                | %           |
|      | Public support percentage from 2022  |                             |                          |                      |                      | 16                | %           |
| Sec  | ction D. Computation of Inves  | stment Income               | e Percentage             |                      |                      |                   |             |
| 17   | Investment income percentage for 20  | <b>)23</b> (line 10c, colur | mn (f), divided by li    | ne 13, column (f))   |                      | 17                | %           |
| 18   | Investment income percentage from  | 2022 Schedule A,            | Part III, line 17        |                      |                      | 18                | %           |
| 19a  | 33 1/3% support tests - 2023. If the   | organization did r          | not check the box o      | on line 14, and line | e 15 is more than 3  | 33 1/3%, and lin  | e 17 is not |
|      | more than 33 1/3%, check this box ar   |                             |                          |                      |                      |                   |             |
| b    | 33 1/3% support tests - 2022. If the   | organization did r          | not check a box on       | line 14 or line 19a  | a, and line 16 is mo | ore than 33 1/39  | %, and      |
|      | line 18 is not more than 33 1/3%, che  | ck this box and <b>s</b> f  | <b>op here.</b> The orga | nization qualifies   | as a publicly suppo  | orted organizati  | on          |
| 20   | Private foundation. If the organization  | n did not check a           | box on line 14, 19       | a, or 19b, check tl  | his box and see ins  | structions        |             |

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1

2

3a

3b

Yes

No

## Schedule A (Form 990) 2023 JUNIO Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

JUNIOR ACHIEVEMENT OF NEW YORK, INC.

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|            |  | 3031828       | Pa  | age 5 |
|------------|--|---------------|-----|-------|
| Pa         | rt IV Supporting Organizations (continued)   |               |     |       |
|            |  |               | Yes | No    |
| 11         | Has the organization accepted a gift or contribution from any of the following persons?  |               |     |       |
| а          | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and   | 44.           |     |       |
|            | 11c below, the governing body of a supported organization?   | 11a           |     |       |
|            | A family member of a person described on line 11a above?   | 11b           |     |       |
| С          | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide   | 110           |     |       |
| Sec        | detail in Part VI.<br>tion B. Type I Supporting Organizations  | 11c           |     |       |
|            |  |               | Yes | No    |
| 1          | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> <b>Part VI</b> <i>how the supported organization(s)</i> effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1             |     |       |
| 2          | Did the organization operate for the benefit of any supported organization other than the supported  |               |     |       |
|            | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes." explain in   |               |     |       |
|            | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated.  |               |     |       |
|            | supervised, or controlled the supporting organization.   | 2             |     |       |
| Sec        | tion C. Type II Supporting Organizations   | ľ             |     |       |
|            |  |               | Yes | No    |
| 1          | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |               |     |       |
|            | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |               |     |       |
|            | or management of the supporting organization was vested in the same persons that controlled or managed   |               |     |       |
|            | the supported organization(s).   | 1             |     |       |
| Sec        | tion D. All Type III Supporting Organizations  |               |     |       |
|            |  |               | Yes | No    |
| 1          | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |               |     |       |
|            | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |               |     |       |
|            | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   |               |     |       |
|            | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1             |     |       |
| 2          | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |               |     |       |
|            | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how   |               |     |       |
|            | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2             |     |       |
| 3          | By reason of the relationship described on line 2, above, did the organization's supported organizations have a  |               |     |       |
|            | significant voice in the organization's investment policies and in directing the use of the organization's   |               |     |       |
|            | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   |               |     |       |
| <u>}00</u> | supported organizations played in this regard.<br>tion E. Type III Functionally Integrated Supporting Organizations  | 3             |     |       |
|            |  |               |     |       |
| 1          | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction   | ons).         |     |       |
| a          | The organization satisfied the Activities Test. <i>Complete</i> <b>line 2</b> <i>below.</i>  |               |     |       |
| b          | The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below.</i>   |               |     |       |
| °<br>°     | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se  | e instructior |     | Na    |
| 2          | Activities Test. <b>Answer lines 2a and 2b below.</b>  |               | Yes | No    |
| а          | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of   |               |     |       |
|            | the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>  |               |     |       |
|            | those supported organizations and explain how these activities directly furthered their exempt purposes,   |               |     |       |
|            | how the organization was responsive to those supported organizations, and how the organization determined  | 2a            |     |       |
|            | that there entirities constituted substantially all of its activities  |               |     |       |
| F          | that these activities constituted substantially all of its activities.   | Za            |     |       |
| b          | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,  | 24            |     |       |
| b          | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in   |               |     |       |
| b          | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in   |               |     |       |
|            | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  | 2b            |     |       |
| 3          | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,<br>one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in</i><br><b>Part VI</b> <i>the reasons for the organization's position that its supported organization(s) would have engaged in</i><br><i>these activities but for the organization's involvement.</i><br>Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>   |               |     |       |
|            | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,<br>one or more of the organization's supported organization(s) would have been engaged in? <i>If</i> "Yes," <i>explain in</i><br><b>Part VI</b> <i>the reasons for the organization's position that its supported organization(s) would have engaged in</i><br><i>these activities but for the organization's involvement.</i><br>Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b><br>Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or   | 2b            |     |       |
| 3<br>a     | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,<br>one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in</i><br><b>Part VI</b> <i>the reasons for the organization's position that its supported organization(s) would have engaged in</i><br><i>these activities but for the organization's involvement.</i><br>Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>   |               |     |       |

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Schedule A (Form 990) 2023

| Sche | dule A (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK,                       |                |                          | 13-3031828 Page                |
|------|--|----------------|--------------------------|--------------------------------|
| Pa   | rt V Type III Non-Functionally Integrated 509(a)(3) Support                  |                |                          |                                |
| 1    | Check here if the organization satisfied the Integral Part Test as a qualify |                |                          | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations mu   | ist complete : | Sections A through E.    | 1                              |
| Sect | ion A - Adjusted Net Income  |                | (A) Prior Year           | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain  | 1              |                          |                                |
| 2    | Recoveries of prior-year distributions                                       | 2              |                          |                                |
| 3    | Other gross income (see instructions)  | 3              |                          |                                |
| 4    | Add lines 1 through 3.   | 4              |                          |                                |
| 5    | Depreciation and depletion   | 5              |                          |                                |
| 6    | Portion of operating expenses paid or incurred for production or             |                |                          |                                |
|      | collection of gross income or for management, conservation, or               |                |                          |                                |
|      | maintenance of property held for production of income (see instructions)     | 6              |                          |                                |
| 7    | Other expenses (see instructions)  | 7              |                          |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                 | 8              |                          |                                |
| Sect | ion B - Minimum Asset Amount   |                | (A) Prior Year           | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                |                |                          |                                |
|      | instructions for short tax year or assets held for part of year):            |                |                          |                                |
| а    | Average monthly value of securities  | 1a             |                          |                                |
| b    | Average monthly cash balances  | 1b             |                          |                                |
| с    | Fair market value of other non-exempt-use assets                             | 1c             |                          |                                |
| d    | Total (add lines 1a, 1b, and 1c)   | 1d             |                          |                                |
| е    | Discount claimed for blockage or other factors                               |                |                          |                                |
|      | (explain in detail in Part VI):  |                |                          |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                 | 2              |                          |                                |
| 3    | Subtract line 2 from line 1d.  | 3              |                          |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,  |                |                          |                                |
|      | see instructions).   | 4              |                          |                                |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)             | 5              |                          |                                |
| 6    | Multiply line 5 by 0.035.  | 6              |                          |                                |
| 7    | Recoveries of prior-year distributions                                       | 7              |                          |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                  | 8              |                          |                                |
| Sect | ion C - Distributable Amount   |                |                          | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)        | 1              |                          |                                |
| 2    | Enter 0.85 of line 1.  | 2              |                          |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)       | 3              |                          |                                |
| 4    | Enter greater of line 2 or line 3.   | 4              |                          |                                |
| 5    | Income tax imposed in prior year   | 5              |                          |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to         |                |                          |                                |
|      | emergency temporary reduction (see instructions).                            | 6              |                          |                                |
| 7    | Check here if the current year is the organization's first as a non-function | ally integrate | d Type III supporting or | anization (see                 |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2023

332026 12-21-23

| Sche  | dule A (Form 990) 2023 JUNIOR ACHIEVEMENT                        |                               |                                       |      | 13-3031828 Page <b>7</b>                  |
|-------|--|-------------------------------|---------------------------------------|------|---|
| Par   | t V Type III Non-Functionally Integrated 509                     | (a)(3) Supporting Orga        | nizations (continu                    | ied) |   |
| Secti | on D - Distributions   |                               |                                       |      | Current Year                              |
| 1     | Amounts paid to supported organizations to accomplish exe        | mpt purposes                  |                                       | 1    |   |
| 2     | Amounts paid to perform activity that directly furthers exemp    | ot purposes of supported      |                                       |      |   |
|       | organizations, in excess of income from activity                 |                               |                                       | 2    |   |
| 3     | Administrative expenses paid to accomplish exempt purpose        | es of supported organizations | 6                                     | 3    |   |
| 4     | Amounts paid to acquire exempt-use assets                        |                               |                                       | 4    |   |
| 5     | Qualified set-aside amounts (prior IRS approval required - prior | ovide details in Part VI)     |                                       | 5    |   |
| 6     | Other distributions (describe in Part VI). See instructions.     |                               |                                       | 6    |   |
| 7     | Total annual distributions. Add lines 1 through 6.               |                               |                                       | 7    |   |
| 8     | Distributions to attentive supported organizations to which the  | ne organization is responsive |                                       |      |   |
|       | (provide details in Part VI). See instructions.                  |                               |                                       | 8    |   |
| 9     | Distributable amount for 2023 from Section C, line 6             |                               |                                       | 9    |   |
| 10    | Line 8 amount divided by line 9 amount                           | 1                             |                                       | 10   |   |
| Secti | on E - Distribution Allocations (see instructions)               | (i)<br>Excess Distributions   | (ii)<br>Underdistribution<br>Pre-2023 | IS   | (iii)<br>Distributable<br>Amount for 2023 |
| 1     | Distributable amount for 2023 from Section C, line 6             |                               |                                       |      |   |
| 2     | Underdistributions, if any, for years prior to 2023 (reason-     |                               |                                       |      |   |
|       | able cause required - explain in Part VI). See instructions.     |                               |                                       |      |   |
| 3     | Excess distributions carryover, if any, to 2023                  |                               |                                       |      |   |
| a     | From 2018  |                               |                                       |      |   |
| b     | From 2019  |                               |                                       |      |   |
| C     | From 2020  |                               |                                       |      |   |
| d     | From 2021  |                               |                                       |      |   |
| e     | From 2022  |                               |                                       |      |   |
| f     | Total of lines 3a through 3e                                     |                               |                                       |      |   |
| g     | Applied to underdistributions of prior years                     |                               |                                       |      |   |
| h     | Applied to 2023 distributable amount                             |                               |                                       |      |   |
| i     | Carryover from 2018 not applied (see instructions)               |                               |                                       |      |   |
| j_    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.           |                               |                                       |      |   |
| 4     | Distributions for 2023 from Section D,                           |                               |                                       |      |   |
|       | line 7: \$   |                               |                                       |      |   |
| a     | Applied to underdistributions of prior years                     |                               |                                       |      |   |
| b     | Applied to 2023 distributable amount                             |                               |                                       |      |   |
| C     | Remainder. Subtract lines 4a and 4b from line 4.                 |                               |                                       |      |   |
| 5     | Remaining underdistributions for years prior to 2023, if         |                               |                                       |      |   |
|       | any. Subtract lines 3g and 4a from line 2. For result greater    |                               |                                       |      |   |
|       | than zero, explain in Part VI. See instructions.                 |                               |                                       |      |   |
| 6     | Remaining underdistributions for 2023. Subtract lines 3h         |                               |                                       |      |   |
|       | and 4b from line 1. For result greater than zero, explain in     |                               |                                       |      |   |
|       | Part VI. See instructions.                                       |                               |                                       |      |   |
| 7     | Excess distributions carryover to 2024. Add lines 3j             |                               |                                       |      |   |
|       | and 4c.  |                               |                                       |      |   |
| 8     | Breakdown of line 7:   |                               |                                       |      |   |
|       | Excess from 2019   |                               |                                       |      |   |
|       | Excess from 2020   |                               |                                       |      |   |
|       | Excess from 2021   |                               |                                       |      |   |
|       | Excess from 2022   |                               |                                       |      |   |
| е     | Excess from 2023   |                               |                                       |      |   |

Schedule A (Form 990) 2023

JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-3031828 Schedule A (Form 990) 2023 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: INCOME FROM FUNDRAISING ACTIVITIES AND JA USA 2019 AMOUNT: \$ 180,490. 2020 AMOUNT: \$ 243,094. 2021 AMOUNT: \$ 151,413. 2022 AMOUNT: \$ 105,344. 2023 AMOUNT: \$ 65,988.

| Political Campaign and Lobbying Activities |  |
|--|--|
|--|--|

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Department of the Treasury Internal Revenue Service

SCHEDULE C

(Form 990)

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Name of organ                        | nization   |   |  | 1  | Emplo  | oyer identification i   | number                                 |
|--------------------------------------|--|---|--|--|--------|---|--|
| JUNIOR ACHIEVEMENT OF NEW YORK, INC. |  |   |  |  |        | 13 - 3031828  |  |
| Part I-A                             | Complete if the org                                      | anization is exempt under   | section 501(c) o                                   | r is a section 527   | ' org  | janization.   |  |
| 2 Political c                        | campaign activity expendit<br>hours for political campai | gn activities   |  |  |        |   |  |
| Part I-B                             | Complete if the org                                      | anization is exempt under   | section 501(c)(3)                                  |  |        |   |  |
| 1 Enter the                          | amount of any excise tax                                 | incurred by the organization under  | section 4955                                       |  | \$     |   |  |
| 2 Enter the                          | amount of any excise tax                                 | incurred by organization managers   | under section 4955                                 |  | \$     |   |  |
| 3 If the orga                        | anization incurred a sectio                              | n 4955 tax, did it file Form 4720 fo  | r this year?                                       |  |        | Yes   | No                                     |
| <b>4a</b> Was a co                   | rrection made?   |   |  |  |        | Yes   | No                                     |
|                                      | describe in Part IV.                                     | · · · · · · · · · · · · · · · · · · ·   |  |  |        | (0)   |  |
| Part I-C                             | Complete if the org                                      | anization is exempt under   | section 501(c), e                                  | except section 50  | )1(c)  | (3).  |  |
|                                      | • •  | d by the filing organization for section  |  |  | \$.    |   |  |
| 2 Enter the                          | amount of the filing organ                               | ization's funds contributed to othe   | r organizations for sec                            | tion 527   |        |   |  |
| •                                    |  |   |  |  | . \$.  |   |  |
|                                      |  | . Add lines 1 and 2. Enter here and   |  |  |        |   |  |
|                                      |  |   |  |  |        |   |  |
|                                      | ling organization file <b>Form</b>                       |   |  |  |        | Yes   | No                                     |
| made pay<br>contributi               | yments. For each organiza                                | nployer identification number (EIN)<br>tion listed, enter the amount paid fi<br>omptly and directly delivered to a s<br>additional space is needed, provide | rom the filing organiza<br>eparate political orgar | tion's funds. Also entention is funds. Also entention and a sep    | er the | amount of political   |  |
|                                      | (a) Name   | (b) Address   | (c) EIN  | (d) Amount paid fr<br>filing organization<br>funds. If none, enter | ı's    | (e) Amount of po<br>contributions recei<br>promptly and di<br>delivered to a sej<br>political organiz<br>If none, enter | ived and<br>rectly<br>parate<br>ation. |

OMB No. 1545-0047

Open to Public

Inspection

ΖU

23

| Schedule C (Form 990) 2023   | JUNIOR ACHIEVEMEN                            | NT OF NEW YORK   | INC                     | 13-3  | 3031828 Page <b>2</b>              |
|--|--|--|-------------------------|---|------------------------------------|
| Part II-A Complete if the org  |  |  |                         |   | ·                                  |
| section 501(h)).   |  |  |                         |   |                                    |
| A Check if the filing organiza   | ation belongs to an affil                    | iated group (and list ir   | Part IV each affiliated | group member's nam                            | ne, address, EIN,                  |
|  | re of excess lobbying e                      |  |                         |   |                                    |
| B Check if the filing organiza   | ation checked box A ar                       | nd "limited control" pro   | ovisions apply.         |   |                                    |
|  | its on Lobbying Exper<br>ditures" means amou |  | )                       | <b>(a)</b> Filing<br>organization's<br>totals | <b>(b)</b> Affiliated group totals |
| 1a Total lobbying expenditures to infl   | uence public opinion (g                      | grassroots lobbying)   |                         |   |                                    |
| <b>b</b> Total lobbying expenditures to infl                                   |  |  |                         |   |                                    |
| c Total lobbying expenditures (add li  | nes 1a and 1b)                               |  |                         |   |                                    |
| d Other exempt purpose expenditure   |  |  |                         |   |                                    |
| e Total exempt purpose expenditure   | es (add lines 1c and 1d)                     | )  |                         |   |                                    |
| f_Lobbying nontaxable amount. Ente   | er the amount from the                       | following table in bot   | h columns.              |   |                                    |
| If the amount on line 1e, column (a) o   | or (b) is: The lob                           | bying nontaxable am  | ount is:                |   |                                    |
| not over \$500,000,  | 20% of t                                     | the amount on line 1e  |                         |   |                                    |
| over \$500,000 but not over \$1,000  | 0,000, \$100,00                              | 0 plus 15% of the exc  | ess over \$500,000.     |   |                                    |
| over \$1,000,000 but not over \$1,5  | 00,000, \$175,00                             | 0 plus 10% of the exc  | ess over \$1,000,000.   |   |                                    |
| over \$1,500,000 but not over \$17,  | 000,000, \$225,00                            | 0 plus 5% of the exce  | ss over \$1,500,000.    |   |                                    |
| over \$17,000,000,   | \$1,000,0                                    | .000   |                         |   |                                    |
| g Grassroots nontaxable amount (er   | ter 25% of line 1f)                          |  |                         |   |                                    |
| h Subtract line 1g from line 1a. If zer  | o or less, enter -0-                         |  |                         |   |                                    |
| i Subtract line 1f from line 1c. If zero                                       | o or less, enter -0-                         |  |                         |   |                                    |
| j If there is an amount other than ze  | ro on either line 1h or l                    | ine 1i, did the organiz  | ation file Form 4720    |   |                                    |
| reporting section 4911 tax for this  | year?  |  |                         |   | Yes No                             |
| (Some organizations t  | hat made a section 50                        | eraging Period Under<br>D1(h) election do not<br>ate instructions for li | have to complete all o  | f the five columns b                          | elow.                              |
|  | Lobbying Exper                               | nditures During 4-Ye   | ar Averaging Period     |   |                                    |
| Calendar year<br>(or fiscal year beginning in)                                 | <b>(a)</b> 2020                              | <b>(b)</b> 2021  | (c) 2022                | <b>(d)</b> 2023                               | <b>(e)</b> Total                   |
| <b>2a</b> Lobbying nontaxable amount   |  |  |                         |   |                                    |
| <ul> <li>b Lobbying ceiling amount<br/>(150% of line 2a, column(e))</li> </ul> |  |  |                         |   |                                    |

Schedule C (Form 990) 2023

c Total lobbying expenditures

dGrassroots nontaxable amounteGrassroots ceiling amount(150% of line 2d, column (e))

f Grassroots lobbying expenditures

| 13-3031828 | Page 3 |
|------------|--------|
|            |        |

## Schedule C (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13-3031828 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description  | (a               | ı)            | (b         | )       |
|-------|---|------------------|---------------|------------|---------|
|       | e lobbying activity.  | Yes              | No            | Amo        | unt     |
| 1     | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter |                  |               |            |         |
|       | or referendum, through the use of:  |                  | v             |            |         |
| a     | Volunteers?   |                  | X<br>X        |            |         |
|       | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  |                  | х<br>Х        |            |         |
|       | Media advertisements?   |                  | X             |            |         |
|       | Mailings to members, legislators, or the public?  |                  | X             |            |         |
|       | Publications, or published or broadcast statements?   |                  |               |            |         |
| t     | Grants to other organizations for lobbying purposes?  |                  | X             |            |         |
| g     |   |                  | X             |            |         |
|       | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   | x                | Х             |            | 70 000  |
|       | Other activities?   | X                |               |            | 72,000. |
| j     | Total. Add lines 1c through 1i  |                  | v             |            | 72,000. |
|       | Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?   |                  | X             |            |         |
|       | If "Yes," enter the amount of any tax incurred under section 4912   |                  |               |            |         |
|       | If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |                  |               |            |         |
| d     | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |                  | -) or oo      | <b>1</b>   |         |
| Par   | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).  | 1 501(0)(0       | b), or sec    | uon        |         |
|       |   |                  |               | Yes        | No      |
| 1     | Were substantially all (90% or more) dues received nondeductible by members?  |                  | 1             |            |         |
| 2     | Did the organization make only in-house lobbying expenditures of \$2,000 or less?   |                  |               |            |         |
| 3     | Did the organization agree to carry over lobbying and political campaign activity expenditures from th  | e prior year?    | 2 3           |            |         |
| Par   | t III-B Complete if the organization is exempt under section 501(c)(4), section   |                  |               | tion       |         |
|       | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered '<br>answered "Yes."   | 'No" OR          | (b) Part I    | II-A, line | 3, is   |
| 1     | Dues, assessments and similar amounts from members  |                  | 1             |            |         |
| 2     | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic   |                  |               |            |         |
|       | expenses for which the section 527(f) tax was paid).  |                  |               |            |         |
| а     | Current year  |                  | 2a            |            |         |
| b     | Carryover from last year  |                  |               |            |         |
| с     |   |                  |               |            |         |
| 3     |   |                  |               |            |         |
| 4     | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc  | ess              |               |            |         |
|       | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po  | olitical         |               |            |         |
|       | expenditures next year?   |                  | 4             |            |         |
| 5     | Taxable amount of lobbying and political expenditures. See instructions   |                  |               |            |         |
| Par   |   |                  |               |            |         |
| Provi | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group  | list); Part II-/ | A, lines 1 ar | nd 2 (see  |         |
|       | ictions); and Part II-B, line 1. Also, complete this part for any additional information.   | ,,               | ,             | ( )        |         |
| PART  | II-B, LINE 1, LOBBYING ACTIVITIES:  |                  |               |            |         |
|       |   |                  | -             |            |         |
| JA N  | EW YORK ENGAGED A GOVERNMENT RELATIONS FIRM TO ENHANCE AWARENESS IN   |                  |               |            |         |
| THE   | PUBLIC SECTOR AND GAIN ACCESS TO PUBLIC FUNDING AND OTHER RESOURCES IN  |                  |               |            |         |

NEW YORK CITY & STATE.

| 90     | HEDULE D                                  | Supplementa   | al Financial Statements   |                  | OMB No. 1545-00           | )47      |
|--------|---|---|---|------------------|---------------------------|----------|
|        | n 990)                                    |   | nization answered "Yes" on Form 990,                                |                  | 2023                      | 2        |
|        |   | Part IV, line 6, 7, 8, 9, 10  | , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.                        |                  |                           | )<br>lia |
|        | ment of the Treasury<br>I Revenue Service |   | ttach to Form 990.<br>0 for instructions and the latest information | on.              | Open to Pub<br>Inspection | IIC      |
| -      | e of the organizatio                      |   |   |                  | yer identification nur    | mber     |
|        |   | JUNIOR ACHIEVEMENT OF NEW Y   |   |                  | 13-3031828                |          |
| Par    |   | -   | d Funds or Other Similar Funds o                                    | r Accounts       | Complete if the           |          |
|        | organizatior                              | n answered "Yes" on Form 990, Part IV, lin  |   |                  |                           |          |
|        |   |   | (a) Donor advised funds   | (b) Funds        | and other accounts        |          |
| 1      |   | id of year  |   |                  |                           |          |
| 2      |   | contributions to (during year)  |   |                  |                           |          |
| 3      |   | grants from (during year)   |   |                  |                           |          |
| 4      |   | end of year   |   |                  |                           |          |
| 5      | -   |   | writing that the assets held in donor advised                       |                  | X                         |          |
| •      |   |   | exclusive legal control?  |                  | Yes                       | No       |
| 6      | •   |   | dvisors in writing that grant funds can be us                       |                  |                           |          |
|        |   |   | r donor advisor, or for any other purpose co                        | 0                | Vee                       | Na       |
| Par    | impermissible priva                       |   | ganization answered "Yes" on Form 990, Pa                           |                  | Yes                       | No       |
|        |   |   |   | irt IV, line 7.  |                           |          |
| 1      | • • • •                                   | ervation easements held by the organizatio  |   | historically     | nortant land area         |          |
|        |   | of land for public use (for example, recrea   | ·   | -                | -                         |          |
|        |   | f natural habitat   | Preservation of a   | centilied histor | ne structure              |          |
| 2      |   | of open space   | ied conservation contribution in the form of                        | a conconvotion   | a accompant on the less   | .+       |
| 2      | day of the tax year                       | <b>o o</b> .  | led conservation contribution in the form of                        |                  | eld at the End of the Tax |          |
| 2      |   |   |   |                  |                           | Tour     |
| a<br>b |   |   |   |                  |                           |          |
| c      | U U                                       | vation easements on a certified historic stru   | icture included on line 22  |                  |                           |          |
|        |   | vation easements included on line 2c acqu   |   | 20               |                           |          |
| u      |   | •   |   | 2d               |                           |          |
| 3      |   |   | eased, extinguished, or terminated by the o                         |                  | ring the tax              |          |
| •      | year                                      |   |   | ganzatorrad      |                           |          |
| 4      |   | where property subject to conservation easily a subject to cons | sement is located   |                  |                           |          |
| 5      |   | ion have a written policy regarding the per   |   |                  |                           |          |
|        | U U                                       | prcement of the conservation easements it   |   |                  | Yes                       | No       |
| 6      |   |   | handling of violations, and enforcing conser                        |                  |                           |          |
|        |   |   |   |                  |                           |          |
| 7      | Amount of expense                         | es incurred in monitoring, inspecting, hanc   | lling of violations, and enforcing conservatio                      | n easements c    | during the year           |          |
|        |   |   |   |                  |                           |          |
| 8      | Does each conserv                         | vation easement reported on line 2d above   | satisfy the requirements of section 170(h)(4                        | l)(B)(i)         |                           |          |
|        | and section 170(h)                        | (4)(B)(ii)?   |   |                  | Yes                       | No       |
| 9      | In Part XIII, describ                     | e how the organization reports conservation   | on easements in its revenue and expense st                          | atement and      |                           |          |
|        | balance sheet, and                        | l include, if applicable, the text of the footr   | ote to the organization's financial statemen                        | ts that describ  | es the                    |          |
|        | organization's acco                       | ounting for conservation easements.   |   |                  |                           |          |
| Par    | t III Organiza                            | itions Maintaining Collections of   | Art, Historical Treasures, or Othe                                  | er Similar A     | Assets.                   |          |
|        | Complete if                               | the organization answered "Yes" on Form   | 990, Part IV, line 8.   |                  |                           |          |
| 1a     | If the organization                       | elected, as permitted under FASB ASC 95   | 8, not to report in its revenue statement and                       | d balance shee   | et works                  |          |
|        | of art, historical tre                    | asures, or other similar assets held for put  | blic exhibition, education, or research in furt                     | herance of pub   | olic                      |          |
|        |   |   | ncial statements that describes these items.                        |                  |                           |          |
| b      | -   |   | 8, to report in its revenue statement and ba                        |                  |                           |          |
|        |   |   | exhibition, education, or research in further                       | rance of public  | service,                  |          |
|        | -   | ng amounts relating to these items.   |   |                  |                           |          |
|        |   |   |   | •                |                           |          |
| ~      | .,  |   |   |                  |                           |          |
| 2      | e e                                       |   | asures, or other similar assets for financial g                     | ain, provide     |                           |          |
|        | -   | Ints required to be reported under FASB A   | -   | *                |                           |          |
|        |   |   |   |                  |                           |          |
|        |   |   | for Form 000  |                  |                           | 0000     |
|        | -   | eduction Act Notice, see the Instructions   | s tor Form 990.   | Sc               | hedule D (Form 990)       | 2023     |
| 332051 | 09-28-23                                  |   |   |                  |                           |          |

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| Sche       | dule D (Form 990) 2023 JUNIOR ACH                     | LEVEMENT OF NEW                           | YORK, INC.             |                     |              | 13-                  | 3031828             | F          | Page <b>2</b>                           |
|------------|---|---|------------------------|---------------------|--------------|----------------------|---------------------|------------|---|
| Par        | t III Organizations Maintaining C                     | ollections of Art                         | t, Historical Tre      | asures, or          | Other S      | Similar Ass          | ets (contin         |            |   |
| 3          | Using the organization's acquisition, accession       | on, and other records                     | s. check any of the f  | ollowing that r     | nake siar    | nificant use of      |                     |            |   |
|            | collection items (check all that apply).              |   | , <b>,</b>             | Ū.                  | Ũ            |                      |                     |            |   |
| а          | Public exhibition                                     | d   | Loan or exc            | hange progran       | n            |                      |                     |            |   |
| b          | Scholarly research                                    | e   |                        |                     |              |                      |                     |            |   |
| c          | Preservation for future generations                   | -   |                        |                     |              |                      |                     |            |   |
| 4          | Provide a description of the organization's co        | lections and explain                      | how they further th    | e organization      | 's exemn     | t nurnose in F       | Part XIII           |            |   |
| 5          | During the year, did the organization solicit o       |   | -                      | -                   |              |                      |                     |            |   |
| Ŭ          | to be sold to raise funds rather than to be ma        |   | ,                      | ,                   |              |                      | Yes                 |            | No                                      |
| Par        | t IV Escrow and Custodial Arrange                     |   |                        |                     |              |                      |                     |            |   |
|            | reported an amount on Form 990, Par                   |   | te il the organization | ranswered re        | 5 0110       | ini 990, i art i     | v, iirie 3, 0i      |            |   |
| 10         | Is the organization an agent, trustee, custodi        |   | lian, for contribution | e or othor acc      | ote not in   | cludod               |                     |            |   |
| Id         |   |   |                        |                     |              |                      | Vee                 |            |   |
|            | on Form 990, Part X?                                  |   |                        |                     |              |                      | Yes                 |            | _ No                                    |
| a          | If "Yes," explain the arrangement in Part XIII        | and complete the foll                     | lowing table:          |                     |              |                      | Amoun               | +          |   |
|            |   |   |                        |                     |              |                      | Amoun               | ι <u> </u> |   |
|            | Beginning balance                                     |   |                        |                     |              | 1c                   |                     |            |   |
|            | Additions during the year                             |   |                        |                     |              | 1d                   |                     |            |   |
|            | Distributions during the year                         |   |                        |                     |              | 1e                   |                     |            |   |
|            | Ending balance  |   |                        |                     |              | lf                   |                     |            |   |
| 2a         | Did the organization include an amount on Fe          | orm 990, Part X, line                     | 21, for escrow or cu   | istodial accour     | nt liability | ?                    | Yes                 | Ľ          | _ No                                    |
|            | If "Yes," explain the arrangement in Part XIII.       |   |                        |                     |              |                      |                     |            |   |
| Par        | Tt V Endowment Funds Complete if                      | the organization ans                      | wered "Yes" on For     |                     |              |                      |                     |            |   |
|            |   | (a) Current year                          | <b>(b)</b> Prior year  | (c) Two years       | back (d      | I) Three years ba    | ack <b>(e)</b> Four | r years    | 3 back                                  |
| 1a         | Beginning of year balance                             | 1,001,036.                                | 1,046,678.             | 1,202,              | 603.         | 940,93               | 39.                 | 799        | ,915.                                   |
| b          | Contributions   | 75,218.                                   | 90,358.                | 210,                | 174.         | 338,66               | 54.                 | 210        | ,524.                                   |
|            | Net investment earnings, gains, and losses            |   |                        |                     |              |                      |                     |            |   |
| d          | Grants or scholarships                                |   |                        |                     |              |                      |                     |            |   |
| е          | Other expenditures for facilities                     |   |                        |                     |              |                      |                     |            |   |
|            | and programs  | 127,000.                                  | 136,000.               | 366,                | 099.         | 77,00                | 0.                  | 69         | ,500.                                   |
| f          | Administrative expenses                               |   |                        |                     |              |                      |                     |            |   |
|            | End of year balance                                   | 949,254.                                  | 1,001,036.             | 1,046,              | 678.         | 1,202,60             | )3.                 | 940        | ,939.                                   |
| 2          | Provide the estimated percentage of the curr          | ent year end balance                      | e (line 1g. column (a) | ) held as:          |              |                      |                     |            |   |
| _<br>      | Board designated or quasi-endowment                   | .0000                                     | %                      | ,)                  |              |                      |                     |            |   |
| h          | Permanent endowment .0000                             | %   |                        |                     |              |                      |                     |            |   |
| С          | Term endowment 100                                    |   |                        |                     |              |                      |                     |            |   |
| U          | The percentages on lines 2a, 2b, and 2c sho           |   |                        |                     |              |                      |                     |            |   |
| 2-         |   |   | tion that are hold or  | d administera       | d for the    |                      |                     |            |   |
| 38         | Are there endowment funds not in the posse            | ssion of the organiza                     | tion that are neid ar  | ia administere      | a for the    |                      | 1                   | Yes        | No                                      |
|            | organization by:                                      |   |                        |                     |              |                      |                     | 163        | x                                       |
|            | (i) Unrelated organizations?                          |   |                        |                     |              |                      |                     |            | +                                       |
| -          |   |   |                        |                     |              |                      |                     |            | X                                       |
| b          | If "Yes" on line 3a(ii), are the related organiza     |   |                        |                     |              |                      | 3b                  |            |   |
| 4          | Describe in Part XIII the intended uses of the        |   | wment funds.           |                     |              |                      |                     |            |   |
| Par        | t VI Land, Buildings, and Equipm                      |   |                        |                     |              |                      |                     |            |   |
|            | Complete if the organization answered                 | d "Yes" on Form 990                       | , Part IV, line 11a. S | ee Form 990, I      | Part X, lin  | ie 10.               |                     |            |   |
|            | Description of property                               | <b>(a)</b> Cost or of basis (investmeter) | • •                    | or other<br>(other) | • •          | umulated<br>eciation | <b>(d)</b> Boo      | k valu     | le                                      |
| <b>1</b> a | Land  |   |                        |                     |              |                      |                     |            |   |
|            | Buildings   |   |                        |                     |              |                      |                     |            |   |
|            | Leasehold improvements                                |   |                        | 1                   |              |                      |                     |            |   |
|            | Equipment   |   |                        | 203,002.            |              | 93,083.              |                     | 109        | ,919.                                   |
|            |   |   |                        | ,                   |              | .,                   |                     |            | ,••                                     |
|            | Other   |   |                        | I                   |              |                      |                     | 109        | ,919.                                   |
| rota       | I. Add lines 1a through 1e. <i>(Column (d) must e</i> | quai ⊢orm 990, Part )                     | x, line 10c, column    | <u>(B))</u>         |              |                      |                     |            | , |

Schedule D (Form 990) 2023

| hedule D (Form 990) 2023 JUNIOR ACHIEVEMEN   | T OF NEW YORK, INC.       |                                     | 13-3031828                            | Pag                       |
|--|---------------------------|-------------------------------------|---------------------------------------|---------------------------|
| Part VII Investments - Other Securities  |                           |                                     |                                       |                           |
| Complete if the organization answered "Yes" o  |                           |                                     |                                       |                           |
| a) Description of security or category (including name of security)  | (b) Book value            | (c) Method of valuation: Cost or e  | end-of-year market va                 | alue                      |
| Financial derivatives  |                           |                                     |                                       |                           |
| Closely held equity interests  |                           |                                     |                                       |                           |
| Other  |                           |                                     |                                       |                           |
| (A)  |                           |                                     |                                       |                           |
| (B)  |                           |                                     |                                       |                           |
| (C)  |                           |                                     |                                       |                           |
| (D)  |                           |                                     |                                       |                           |
| (E)  |                           |                                     |                                       |                           |
| (F)  |                           |                                     |                                       |                           |
| (G)  |                           |                                     |                                       |                           |
| (H)  |                           |                                     |                                       |                           |
|  |                           |                                     |                                       |                           |
| al. (Col. (b) must equal Form 990, Part X, line 12, col. (B))  |                           |                                     |                                       |                           |
|  | n Form 000 Dart IV line   | 11a Cas Form 000 Dart V line 12     |                                       |                           |
| Complete if the organization answered "Yes" o  |                           |                                     |                                       |                           |
| (a) Description of investment  | (b) Book value            | (c) Method of valuation: Cost or e  | end-ot-year market va                 | aiue                      |
| (1)  |                           |                                     |                                       |                           |
| (2)  |                           |                                     |                                       |                           |
| (3)  |                           |                                     |                                       |                           |
| (4)  |                           |                                     |                                       |                           |
| (5)  |                           |                                     |                                       |                           |
| (6)  |                           |                                     |                                       |                           |
| (7)  |                           |                                     |                                       |                           |
| (8)  |                           |                                     |                                       |                           |
| (9)  |                           |                                     |                                       |                           |
| al. (Col. (b) must equal Form 990, Part X, line 13, col. (B))  |                           |                                     |                                       |                           |
| art IX Other Assets  |                           |                                     |                                       |                           |
| Complete if the organization answered "Yes" o  | n Form 990, Part IV, line | 11d. See Form 990. Part X. line 15. |                                       |                           |
|  |                           |                                     |                                       |                           |
|  |                           |                                     | (b) Book val                          | lue                       |
| (a) D  | Description               | , ,                                 | (b) Book val                          |                           |
| (a) C<br>(1) SECURITY DEPOSITS   |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET   |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)  |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)   |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)   |                           |                                     | 22                                    | 7,6                       |
| (a) D<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)  |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)   |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)  |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)   |                           |                                     | 22                                    | 7,6                       |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)  | Description               |                                     | 22<br>76                              | 27,6                      |
| (a) D<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, line 15, col.   | Description               |                                     | 22<br>76                              | 27,6                      |
| (a) C<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>al. (Column (b) must equal Form 990, Part X, line 15, col.  | Description               |                                     | 22 76 98                              | 27,6                      |
| (a) D<br>(1) SECURITY DEPOSITS<br>(2) RIGHT-OF-USE ASSET<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>al. (Column (b) must equal Form 990, Part X, line 15, col.<br>art X Other Liabilities   | Description               |                                     | 22<br>76<br>98<br>25.                 | 8,9                       |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability   | Description               |                                     | 22 76 98                              | 8,9                       |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes  | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY  | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3)  | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3) (4)  | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) (al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3) (4)   | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) D (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) (9) (al. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3)   | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| <ul> <li>(a) C</li> <li>(1) SECURITY DEPOSITS</li> <li>(2) RIGHT-OF-USE ASSET</li> <li>(3)</li> <li>(4)</li> <li>(5)</li> <li>(6)</li> <li>(7)</li> <li>(8)</li> <li>(9)</li> <li>(8)</li> <li>(9)</li> <li>(1) Column (b) must equal Form 990, Part X, line 15, col.</li> <li>art X Other Liabilities</li> <li>Complete if the organization answered "Yes" o</li> <li>(a) Description of liability</li> <li>(1) Federal income taxes</li> <li>(2) OPERATING LEASE LIABILITY</li> <li>(3)</li> <li>(4)</li> <li>(5)</li> </ul> | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) C (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) (9) (a) Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3) (4) (5) (6) (7)   | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 7,6<br>1,3<br>8,9         |
| (a) C (1) SECURITY DEPOSITS (2) RIGHT-OF-USE ASSET (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, line 15, col. art X Other Liabilities Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) OPERATING LEASE LIABILITY (3) (4) (5) (6)   | Description               |                                     | 22<br>76<br>98<br>25.<br>(b) Book val | 27,6<br>1,3<br>1,3<br>8,9 |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

X

| Sche | dule D (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK, INC.                      |             |                | 13-303182 | <sup>8</sup> Page <b>4</b> |
|------|--|-------------|----------------|-----------|----------------------------|
| Pa   | t XI Reconciliation of Revenue per Audited Financial Stateme                     | ents With R | evenue per Re  | turn      |                            |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a       | 1.          |                |           |                            |
| 1    | Total revenue, gains, and other support per audited financial statements         |             |                | 1         | 3,427,796.                 |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12:              |             |                |           |                            |
| а    | Net unrealized gains (losses) on investments                                     | . 2a        |                |           |                            |
| b    | Donated services and use of facilities   | 2b          | 127,030.       |           |                            |
| с    | Recoveries of prior year grants  | 2c          |                |           |                            |
| d    | Other (Describe in Part XIII.)   |             |                |           |                            |
| е    | Add lines 2a through 2d  |             |                | 2e        | 127,030.                   |
| 3    | Subtract line 2e from line 1   |             |                | 3         | 3,300,766.                 |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1:             |             |                |           |                            |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b                 | . 4a        |                |           |                            |
| b    | Other (Describe in Part XIII.)   | 4b          |                |           |                            |
| с    | Add lines <b>4a</b> and <b>4b</b>  |             |                | 4c        | 0.                         |
| 5    | Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)  |             |                | 5         | 3,300,766.                 |
| Pa   | t XII Reconciliation of Expenses per Audited Financial Statem                    | ents With I | Expenses per F | Return    |                            |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a       | 1.          |                |           |                            |
| 1    | Total expenses and losses per audited financial statements                       |             |                | 1         | 4,590,870.                 |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |             |                |           |                            |
| а    | Donated services and use of facilities   | 2a          | 127,030.       |           |                            |
| b    | Prior year adjustments   | 2b          |                |           |                            |
| с    | Other losses   |             |                |           |                            |
| d    | Other (Describe in Part XIII.)   | . 2d        |                |           |                            |
| е    | Add lines 2a through 2d  |             |                | 2e        | 127,030.                   |
| 3    | Subtract line 2e from line 1   |             |                | 3         | 4,463,840.                 |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |             |                |           |                            |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b                 | . 4a        |                |           |                            |
| b    | Other (Describe in Part XIII.)   | 4b          |                |           |                            |
| с    | Add lines <b>4a</b> and <b>4b</b>  |             |                | 4c        | 0.                         |
| 5    | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) | <u></u>     | <u></u>        | 5         | 4,463,840.                 |
| Pa   | t XIII Supplemental Information  |             |                |           |                            |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE AMOUNTS IN THE ENDOWMENT FUND WILL BE USED FOR PROGRAM SERVICES.

PART X, LINE 2:

JA NEW YORK IS A NOT-FOR-PROFIT ORGANIZATION THAT HAS BEEN CLASSIFIED BY

THE INTERNAL REVENUE SERVICE AS EXEMPT FROM FEDERAL INCOME TAXES UNDER

SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND HAS BEEN DESIGNATED AS

AN ORGANIZATION, WHICH IS NOT A PRIVATE FOUNDATION. JA NEW YORK RECOGNIZES

THE IMPACT OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY

THAN NOT OF BEING SUSTAINED. INCOME GENERATED FROM ACTIVITIES UNRELATED TO

JA NEW YORK'S TAX-EXEMPT PURPOSE IS SUBJECT TO TAX UNDER INTERNAL REVENUE

CODE SECTION 511. JA NEW YORK DID NOT HAVE ANY MATERIAL UNRELATED BUSINESS

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|---|------------|------|
| Schedule D (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK, INC.           | 13-3031828 | Page |
| Part XIII Supplemental Information (continued)                            |            |      |
| INCOME TAX LIABILITY FOR THE YEARS ENDED JUNE 30, 2024 AND 2023. JA NEW   |            |      |
|   |            |      |
| ORK EVALUATES, ON AN ANNUAL BASIS, THE EFFECTS OF ANY UNCERTAIN TAX       |            |      |
| POSITIONS ON ITS FINANCIAL STATEMENTS. AS OF JUNE 30, 2024, AND 2023, JA  |            |      |
| NEW YORK HAS NOT IDENTIFIED OR PROVIDED FOR ANY SUCH POSITIONS.           |            |      |
|   |            |      |
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| SCHEDULE G                               | Suppleme            | ntal Information Regarding   | Fund                     | Iraisi   | ng or Gaming A                       | ctiv     | ities   | OMB No. 1545-0047                                       |
|--|---------------------|--|--------------------------|--|--------------------------------------|----------|---|---|
| (Form 990)                               |                     | e organization answered "Yes" or<br>organization entered more than \$1 |                          |  |                                      | r 19,    | or if the   | 2023  |
| Department of the Treasury               |                     | Attach to Form 990   | or For                   | n 990  | EZ.                                  |          |   | Open to Public  |
| Internal Revenue Service                 |                     | ه www.irs.gov/Form990 for instru                                       | ctions                   | and th   | ne latest informatio                 | n.       |   | Inspection  |
| Name of the organization                 | n                   |  |                          |  |                                      |          |   | lentification number                                    |
|  |                     | IEVEMENT OF NEW YORK, INC.   |                          |  |                                      |          | 13-30318  |   |
|  | complete this part  | Complete if the organization answ<br>t.                                | ered "Y                  | es" or   | n Form 990, Part IV, I               | ine 17   | 7. Form 990-E   | Z filers are not  |
| 1 Indicate whether th                    | e organization rais | ed funds through any of the followi                                    | ng activ                 | vities. (                                      | Check all that apply.                |          |   |   |
| a Mail solicitat                         | tions               | e Solicita   | ation of                 | non-g  | overnment grants                     |          |   |   |
| b Internet and                           | email solicitations |  |                          |  | nment grants                         |          |   |   |
| c Phone solici                           |                     | g Specia   | l fundra                 | aising   | events                               |          |   |   |
| d In-person so                           |                     |  |                          |  |                                      |          |   |   |
|  |                     | or oral agreement with any individua                                   |                          |  |                                      | tees,    |   |   |
| • • •                                    |                     | art VII) or entity in connection with p                                |                          |  | -                                    | <b>.</b> | Y []  |   |
| compensated at le                        | •                   | viduals or entities (fundraisers) pursu                                | Jant to                  | agreer   | nents under which tr                 | he fur   | idraiser is to  | be  |
|  |                     | organization.  | _                        |  | I                                    |          |   |   |
| (i) Name and addres<br>or entity (fund   |                     | (ii) Activity  | fùnd<br>have c<br>or cor | Did<br>raiser<br>ustody<br>ntrol of<br>utions? | (iv) Gross receipts<br>from activity | tò (c    | Amount paid<br>or retained by<br>fundraiser<br>ted in col. <b>(i)</b> | (vi) Amount paid<br>to (or retained by)<br>organization |
|  |                     |  | Yes                      | No   |                                      |          |   |   |
|  |                     |  |                          |  |                                      |          |   |   |
|  |                     |  |                          |  |                                      |          |   |   |
|  |                     |  |                          |  |                                      |          |   |   |
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|  |                     |  |                          |  |                                      |          |   |   |
|  |                     |  |                          |  |                                      |          |   |   |
|  |                     |  | <u> </u>                 |  |                                      |          |   |   |
|  |                     |  |                          |  |                                      |          |   |   |
| 3 List all states in wh<br>or licensing. | ich the organizatio | n is registered or licensed to solicit                                 | contrib                  | utions   | or has been notified                 | it is e  | exempt from I   | registration  |

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Schedule G (Form 990) 2023

|                 |        |  | IEVEMENT OF NEW YO     |  |                    | 3031828 Page <b>2</b>                               |
|-----------------|--------|--|------------------------|--|--------------------|---|
| Pa              | art    |  |                        |  |                    |   |
|                 |        | of fundraising event contributions and gro   |                        |  |                    | s greater than \$5,000.                             |
|                 |        |  | (a) Event #1           | (b) Event #2                                     | (c) Other events   | (d) Total events<br>(add col. (a) through           |
|                 |        |  | ВАТ                    | GALA   | 3                  | col. (c)  |
| d)              |        |  | (event type)           | (event type)                                     | (total number)     |   |
| Revenue         | 1      | Gross receipts   | 596,634.               | 437,097.   | 253,854.           | 1,287,585.  |
|                 | 2      | Less: Contributions  | 457,307.               | 301,968.   | 114,543.           | 873,818.  |
|                 | 3      | Gross income (line 1 minus line 2)   | 139,327.               | 135,129.   | 139,311.           | 413,767.  |
|                 | 4      | Cash prizes  |                        |  |                    |   |
| S               |        | Noncash prizes   |                        |  |                    |   |
| pense           | 6      | Rent/facility costs  | 138,392.               | 159,707.   | 103,861.           | 401,960.  |
| Direct Expenses | 7      | Food and beverages   |                        |  | 10,525.            | 10,525.   |
|                 |        | Entertainment  |                        |  |                    |   |
|                 |        | Other direct expenses  |                        |  |                    |   |
|                 |        | Direct expense summary. Add lines 4 through  |                        |  |                    | 412,485.  |
|                 | 11     |  | ne 3, column (d)       |  |                    | 1,282.  |
| Pa              | art    |  | answered "Yes" on Form | 1990, Part IV, line 19, or                       | reported more than |   |
|                 |        | \$15,000 on Form 990-EZ, line 6a.  |                        | 1  | [                  | I   |
| Revenue         |        |  | (a) Bingo              | (b) Pull tabs/instant<br>bingo/progressive bingo | (c) Other gaming   | (d) Total gaming (add<br>col. (a) through col. (c)) |
| Re              | 1      | Gross revenue  |                        |  |                    |   |
| ses             | 2      | Cash prizes  |                        |  |                    |   |
| Expenses        | 3      | Noncash prizes   |                        |  |                    |   |
| Direct [        |        | Rent/facility costs  |                        |  |                    |   |
|                 | 5      | Other direct expenses  |                        |  |                    |   |
|                 | Ť      |  | Yes %                  | Yes %  | Yes %              |   |
|                 | 6      | Volunteer labor  |                        |  |                    |   |
|                 |        | Direct expense summary. Add lines 2 through  |                        |  |                    |   |
| 9               | En     | Net gaming income summary. Subtract line 7<br>ter the state(s) in which the organization condu | cts gaming activities: |  |                    |   |
|                 |        | the organization licensed to conduct gaming ac<br>'No," explain:                               |                        |  |                    | Yes No  |
|                 |        | ere any of the organization's gaming licenses re   |                        |  |                    | Yes No  |
| ł               | • I† " | 'Yes," explain:  |                        |  |                    |   |
|                 | _      |  |                        |  |                    |   |
|                 |        |  |                        |  |                    |   |

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Schedule G (Form 990) 2023

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|     |  | -3031828       | B Page        |
|-----|--|----------------|---------------|
|     | Does the organization conduct gaming activities with nonmembers?   | . 🗌 Y          | /es 🔄 N       |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed      |                |               |
|     | to administer charitable gaming?   | ∐ Y            | /es 🔄 N       |
|     | Indicate the percentage of gaming activity conducted in:   |                |               |
|     | The organization's facility  |                |               |
| k   | An outside facility  | 13b            |               |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and records:          |                |               |
|     | Name   |                |               |
|     | Address  |                |               |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?               | 🖂 Y            | /es 🗌 N       |
| k   | If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount                                |                |               |
|     | of gaming revenue retained by the third party \$   |                |               |
| C   | If "Yes," enter name and address of the third party:   |                |               |
|     | Name   |                |               |
|     |  |                |               |
|     | Address  |                |               |
| 16  | Gaming manager information:  |                |               |
|     | Name   |                |               |
|     | Gaming manager compensation \$   |                |               |
|     | Description of services provided   |                |               |
|     |  |                |               |
|     |  |                |               |
|     | Director/officer Employee Independent contractor   |                |               |
| 17  | Mandatory distributions:   |                |               |
| 6   | Is the organization required under state law to make charitable distributions from the gaming proceeds to                  |                |               |
|     | retain the state gaming license?   | 🗀 Y            | res 🛄 N       |
| k   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the |                |               |
|     | organization's own exempt activities during the tax year \$  |                |               |
| Pa  | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F         | 'art III, line | s 9, 9b, 10b, |
|     | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.                           |                |               |
|     |  |                |               |
|     |  |                |               |
|     |  |                |               |
|     |  |                |               |

| Schedule G (Form 990) J                                 | UNIOR ACHIEVEMENT OF NEW YORK, INC. | 13-3031828 | Page 4 |
|---|-------------------------------------|------------|--------|
| Schedule G (Form 990) J<br>Part IV Supplemental Informa | ition (continued)                   |            |        |
|   |                                     |            |        |
|   |                                     |            |        |
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| SCHEDULE I<br>(Form 990)<br>Department of the Treasury<br>Internal Revenue Service<br>Name of the organization |  | Go<br>Compl  |  | nd Individua             | <b>ls in the Ŭni</b><br>' on Form 990, Pa<br>n 990. | ted States<br>rt IV, line 21 or 22.                            |                                       | OMB No. 1545-0047                     |
|--|--|--|--|--------------------------|---|--|---------------------------------------|---------------------------------------|
|  | JUNIOR ACHIEV  |  | ORK, INC.                                      |                          |   |  |                                       | 13-3031828                            |
| 1 Does the organiz<br>criteria used to a<br>2 Describe in Part<br>Part II Grants an                            | nformation on Grants a<br>zation maintain records t<br>award the grants or assis<br>IV the organization's pro<br>d Other Assistance to<br>hat received more than S | to substantiate the<br>stance?<br>ocedures for monit<br><b>Domestic Organi</b> z | oring the use of grant<br>zations and Domestic | funds in the United      | d States.<br>Complete if the org                    | anization answered "Y  |                                       | Yes 🔀 No                              |
|  | ddress of organization<br>vernment   | <b>(b)</b> EIN   | (c) IRC section<br>(if applicable)             | (d) Amount of cash grant | (e) Amount of<br>noncash<br>assistance              | (f) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant<br>or assistance |
|  |  |  |  |                          |   |  |                                       |                                       |
|  |  |  |  |                          |   |  |                                       |                                       |
|  |  |  |  |                          |   |  |                                       |                                       |
| 2 Enter total numb   | per of section 501(c)(3) a   | nd government org  | ganizations listed in the                      | e line 1 table           |   |  |                                       |                                       |

**3** Enter total number of other organizations listed in the line 1 table

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| Schedule I (Form 990) 2023 JUNIOR ACHIEVEMEN  | 13-3031828                        | Page                     |                                       |   |                            |            |
|---|-----------------------------------|--------------------------|---------------------------------------|---|----------------------------|------------|
| Part III         Grants and Other Assistance to Domestic India           Part III can be duplicated if additional space is negative | viduals. Complete if the<br>eded. | organization answe       | ered "Yes" on Form 9                  | 990, Part IV, line 22.  |                            |            |
| (a) Type of grant or assistance   | <b>(b)</b> Number of recipients   | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | <b>(e)</b> Method of valuation<br>(book, FMV, appraisal, other) | (f) Description of noncash | assistance |
|   |                                   |                          |                                       |   |                            |            |
| AWARDS  | 11                                | 15,600.                  | 0.                                    |   |                            |            |
|   |                                   |                          |                                       |   |                            |            |
|   |                                   |                          |                                       |   |                            |            |
|   |                                   |                          |                                       |   |                            |            |
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|   |                                   |                          |                                       |   |                            |            |
|   |                                   |                          |                                       |   |                            |            |
| Part IV Supplemental Information. Provide the informat  | tion required in Part I, lin      | e 2; Part III, column    | (b); and any other ac                 | ditional information.   | 1                          |            |

SCHEDULE I PART I, LINE 2

GRANTS ARE MADE TO JA NEW YORK. FUNDING FOR THE GRANTS ARE PROVIDED BY

DONORS WHO MAY PLACE RESTRICTIONS ON THE USE OF THE MONIES. GRANT USAGE

REQUIREMENTS VARY BY DONOR. THE REPORTING REQUIRED IS SUBMITTED TO THE

ORGANIZATIONS GRANT STEWARD OR DIRECTLY TO THE DONOR.

SCHEDULE I, PART III:

JA NEW YORK PROVIDED A \$10,000 scholarship in the form of a cash award

TO THE JA NEW YORK STUDENT OF THE YEAR WHO IS A RISING STAR AND

JUNIOR ACHIEVEMENT OF NEW YORK, INC. 13 - 3031828Schedule I (Form 990) Page 2 Part IV Supplemental Information BUSINESS LEADER OF TOMORROW, \$1,000 GRANTS IN THE FORM OF CASH AWARDS TO FOUR STUDENTS OF THE YEAR FINALISTS, \$500 GRANTS IN THE FORM OF CASH TO ONE HIGH SCHOOL HERO ESSAY CONTEST WINNTERS, \$250 TO FOUR STUDENTS AND \$100 TO ONE FINALIST RUNNER UP.

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| SCHEDULE J   | Compensation Information  | I           | OMB No. 1   | 545-004 | 17   |
|--|---|-------------|-------------|---------|------|
| (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest |   |             | 20          | 023     |      |
|  | Compensated Employees<br>Complete if the organization answered "Yes" on Form 990, Part IV, line 23.   |             | 20          | ZJ      | )    |
| Department of the Treasur  | Attach to Form 990.   |             | Open to     |         | с    |
| Internal Revenue Service   | Go to www.irs.gov/Form990 for instructions and the latest information.  |             | Inspe       |         |      |
| Name of the organiz  |   | Employer id |             | on nur  | nber |
| Part I Quest   | JUNIOR ACHIEVEMENT OF NEW YORK, INC.  | 13-30       | 31828       |         |      |
|  |   |             |             | Vee     | Na   |
| <b>to</b> Check the opp  | anxieta bay/aa) if the organization provided any of the following to ar far a person listed on Form   | 000         |             | Yes     | No   |
|  | opriate box(es) if the organization provided any of the following to or for a person listed on Form<br>n A, line 1a. Complete Part III to provide any relevant information regarding these items. | 990,        |             |         |      |
|  | or charter travel Housing allowance or residence for perso  |             |             |         |      |
|  | companions Payments for business use of personal re   |             |             |         |      |
|  | nification and gross-up payments Health or social club dues or initiation fee   |             |             |         |      |
|  | ary spending account  |             |             |         |      |
|  |   |             |             |         |      |
| <b>b</b> If any of the bo  | kes on line 1a are checked, did the organization follow a written policy regarding payment or   |             |             |         |      |
|  |   |             | 1b          |         |      |
|  | ation require substantiation prior to reimbursing or allowing expenses incurred by all directors,   |             |             |         |      |
|  | ficers, including the CEO/Executive Director, regarding the items checked on line 1a?   |             | 2           |         |      |
|  |   |             |             |         |      |
| 3 Indicate which   | if any, of the following the organization used to establish the compensation of the organization's  | 3           |             |         |      |
|  | Director. Check all that apply. Do not check any boxes for methods used by a related organizati   |             |             |         |      |
|  | ensation of the CEO/Executive Director, but explain in Part III.  |             |             |         |      |
| X Compens  | ation committee Written employment contract   |             |             |         |      |
|  | nt compensation consultant I Compensation survey or study   |             |             |         |      |
|  | of other organizations I Approval by the board or compensation of   | committee   |             |         |      |
|  |   |             |             |         |      |
| 4 During the yea   | , did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing   |             |             |         |      |
| organization o   | a related organization:   |             |             |         |      |
| a Receive a seve   | ance payment or change-of-control payment?  |             | . 4a        |         | Х    |
| <b>b</b> Participate in c  | receive payment from a supplemental nonqualified retirement plan?   |             | <b>4b</b>   |         | Х    |
|  | receive payment from an equity-based compensation arrangement?  |             | <b>4c</b>   |         | х    |
| If "Yes" to any  | of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |             |             |         |      |
|  |   |             |             |         |      |
|  | 01(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  |             |             |         |      |
|  | ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation   | on          |             |         |      |
| •  | he revenues of:   |             | _           |         | v    |
|  | n?  |             |             |         | X    |
|  | anization?  |             | . <u>5b</u> |         | X    |
|  | 5a or 5b, describe in Part III.   |             |             |         |      |
| -  | ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation   | on          |             |         |      |
| -  | he net earnings of:   |             | 0           |         | х    |
|  | n?  |             |             |         | X    |
|  | anization?  |             | . <u>6b</u> |         | л    |
|  | 6a or 6b, describe in Part III.   |             |             |         |      |
|  | ed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments  |             | 7           |         | х    |
|  | n lines 5 and 6? If "Yes," describe in Part III   |             | 7           |         |      |
|  | Ints reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the second in Part III.   |             | 8           |         | x    |
|  | exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III  |             | 0           |         |      |
|  |   |             | 9           |         |      |
|  | tion 53.4958-6(c)?<br>uction Act Notice, see the Instructions for Form 990.   |             | le J (Forn  | n 990)  | 2023 |
| . or i abei work Ue  |   | Joneuu      |             | . 550)  | 2023 |

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| Schedule J (Form 990) 2023 | JUNIOR ACHIEVEMENT OF NEW YORK, INC. | 13-3031828 | Page <b>2</b> |
|----------------------------|--------------------------------------|------------|---------------|
|                            |                                      |            |               |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| <b>(A)</b> Name and Title          |      | (B) Breakdown of W       | /-2 and/or 1099-MIS<br>compensation       | C and/or 1099-NEC                         | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | <b>(F)</b> Compensation<br>in column (B)  |
|------------------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|---|
|                                    |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | compensation                      |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) BETTY GARGER                   | (i)  | 266,108.                 | 0.  | 0.  | 0.                                | 15,722.                 | 281,830.                           | 0.  |
| PRESIDENT & CEO                    | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (2) STEVEN SHERRICK                | (i)  | 174,351.                 | ٥.  | 0.  | 0.                                | 17,475.                 | 191,826.                           | ٥.  |
| SR.VP DEVELOPMENT & COMMUNICATIONS | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (3) CHRISTOPHER MALIN              | (i)  | 154,777.                 | 0.  | 0.  | 0.                                | 16,410.                 | 171,187.                           | 0.  |
| CFO, VP FINANCE & ADMIN            | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |
|                                    | (i)  |                          |   |   |                                   |                         |                                    |   |
|                                    | (ii) |                          |   |   |                                   |                         |                                    |   |

Schedule J (Form 990) 2023

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|---|---|--------|
| Schedule J (Form 990) 2023 JUNIOR ACHIEVEMENT OF NEW YORK, INC.   | 13-3031828  | Page 3 |
| Part III Supplemental Information   |   |        |
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also | o complete this part for any additional informati | on.    |
| PART I, LINE 3:   |   |        |
| THE COMPENSATION OF JA NEW YORK'S PRESIDENTS & CHIEF EXECUTIVE OFFICERS AND   |   |        |
| SENIOR VICE PRESIDENTS, DEVELOPMENT & COMMUNICATIONS WAS REVIEWED AND   |   |        |
| APPROVED ANNUALLY BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS  |   |        |
| PURSUANT TO AUTHORITY SPECIFICALLY DELEGATED TO IT BY JA NEW YORK'S BOARD   |   |        |
| OF DIRECTORS. THE EXECUTIVE COMMITTEE REVIEWS COMPENSATION DATA FOR   |   |        |
| COMPARABLE JUNIOR ACHIEVEMENT AREAS AND RECOMMENDATIONS FROM A COMPENSATION   |   |        |
| STUDY COMMISSIONED BY JUNIOR ACHIEVEMENT USA, THE UMBRELLA ORGANIZATION   |   |        |
| THAT AUTHORIZES ALL JUNIOR ACHIEVEMENT AREAS TO OPERATE. THE DECISIONS OF   |   |        |
| THE EXECUTIVE COMMITTEE ARE DOCUMENTED CONTEMPORANEOUSLY.   |   |        |
|   |   |        |
|   |   |        |
|   |   |        |
|   |   |        |
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| SCHEDULE O<br>(Form 990)                               | Supplemental Information to Form 990 or 990<br>Complete to provide information for responses to specific questions on                                       | - <b>LL</b> | 2023                         |
|--|---|-------------|------------------------------|
| Department of the Treasury<br>Internal Revenue Service | Form 990 or 990-EZ or to provide any additional information.<br>Attach to Form 990 or Form 990-EZ.<br>Go to www.irs.gov/Form990 for the latest information. |             | Open to Public<br>Inspection |
| Name of the organization                               |   |             | r identification number      |
|  |   | 100         | 031020                       |
| FORM 990, PART III                                     | LINE 1, DESCRIPTION OF ORGANIZATION MISSION:  |             |                              |
| ECONOMIC CHOICES.                                      | OUR MISSION IS TO INSPIRE AND PREPARE YOUNG PEOPLE TO   |             |                              |
| SUCCEED IN A GLOBAL                                    | ECONOMY.  |             |                              |
|  |   |             |                              |
| FORM 990, PART VI,                                     | SECTION B, LINE 11B:  |             |                              |
| THE FORM 990 WAS RI                                    | EVIEWED WITH THE JA NEW YORK AUDIT COMMITTEE. THE AUDIT   |             |                              |
| COMMITTEE THEN PROV                                    | VIDED AN OVERVIEW OF THE FORM 990 TO THE JA NEW YORK  |             |                              |
| BOARD OF DIRECTORS                                     | THE FORM 990 WAS PROVIDED TO EACH MEMBER OF THE JA NEW  |             |                              |
| YORK BOARD IN ELEC                                     | RONIC FORMAT PRIOR TO ITS FILING WITH THE INTERNAL  |             |                              |
| REVENUE SERVICE.                                       |   |             |                              |
|  |   |             |                              |
| FORM 990, PART VI,                                     | SECTION B, LINE 12C:  |             |                              |
| JA NEW YORK PROVID                                     | ES EACH NEW DIRECTOR AND NEW EMPLOYEE WITH A COPY OF JA   |             |                              |
| NEW YORK'S WRITTEN                                     | CONFLICT OF INTEREST POLICY AND REQUIRES THEM TO  |             |                              |
| COMPLETE AN ACKNOWI                                    | EDGEMENT DECLARING ANY POTENTIAL CONFLICT OR  |             |                              |
| ACKNOWLEDGING THAT                                     | THERE ARE NONE. IN ADDITION, JA NEW YORK CIRCULATES   |             |                              |
| ANNUALLY IN JANUARY                                    | OF EACH YEAR THE CONFLICT OF INTEREST POLICY TO EACH  |             |                              |
| DIRECTOR AND EMPLOY                                    | YEE AND REQUIRES THEM TO COMPLETE AN ACKNOWLEDGMENT   |             |                              |
| DECLARING ANY POTE                                     | TIAL CONFLICT OR ACKNOWLEDGING THAT THERE ARE NONE. THE   |             |                              |
| CONFLICT OF INTERES                                    | T ACKNOWLEDGEMENTS ARE REVIEWED BY AN OFFICER OF JA NEW   |             |                              |
| YORK. COMPLIANCE QU                                    | JESTIONS FOR JA NEW YORK EMPLOYEES ARE REFERRED TO THE JA   |             |                              |
| NEW YORK PRESIDENT.                                    | COMPLIANCE QUESTIONS PERTAINING TO THE JA NEW YORK  |             |                              |
| PRESIDENT OR A JA 1                                    | IEW YORK BOARD MEMBER ARE REFERRED TO THE JA NEW YORK   |             |                              |
| BOARD CHAIR. COMPL                                     | ANCE QUESTIONS PERTAINING TO THE JA NEW YORK BOARD CHAIR  |             |                              |
| AND COMPLIANCE QUE:                                    | TIONS THAT CANNOT BE RESOLVED AT THE JA NEW YORK LEVEL  |             |                              |
| ARE REFERRED TO THI                                    | JUNIOR ACHIEVEMENT USA, INC. EXECUTIVE VICE PRESIDENT   |             |                              |

| Schedule O (Form 990) 2023  | Page   |
|---|--|
| Name of the organization<br>JUNIOR ACHIEVEMENT OF NEW YORK, INC.            | Employer identification number<br>13-3031828 |
|   |  |
| OR HIS OR HER DESIGNEE FOR REVIEW. CONSISTENT WITH THE NEW YORK NFPCL, JA   |  |
| NEW YORK DOES NOT COUNT THE VOTES OF MEMBERS OF THE BOARD OF DIRECTORS WITH |  |
| AN INTEREST IN A CONTRACT OR TRANSACTION INVOLVING JA NEW YORK IN           |  |
| DETERMINING IF THE REQUIRED VOTE OF THE BOARD OF DIRECTORS HAD BEEN         |  |
| DETAINED TO APPROVE SUCH CONTRACT OR TRANSACTION.                           |  |
| FORM 990, PART VI, SECTION B, LINE 15:                                      |  |
| THE COMPENSATION OF JA NEW YORK'S PRESIDENT (CHIEF EXECUTIVE OFFICER) IS    |  |
| REVIEWED AND APPROVED ANNUALLY BY THE EXECUTIVE COMMITTEE OF THE BOARD OF   |  |
| DIRECTORS PURSUANT TO AUTHORITY SPECIFICALLY DELEGATED TO IT BY JA NEW      |  |
| CORK'S BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE REVIEWS COMPENSATION     |  |
| DATA FOR COMPARABLE JUNIOR ACHIEVEMENT AREAS AND RECOMMENDATIONS FROM A     |  |
| COMPENSATION STUDY COMMISSIONED BY JUNIOR ACHIEVEMENT USA, INC., THE        |  |
| MBRELLA ORGANIZATION THAT AUTHORIZES ALL JUNIOR ACHIEVEMENT AREA            |  |
| ORGANIZATIONS TO OPERATE IN THEIR AREAS. THE DECISIONS OF THE EXECUTIVE     |  |
| COMMITTEE ARE DOCUMENTED CONTEMPORANEOUSLY. THIS PROCESS WAS LAST PERFORMED |  |
| FOR THE 2023-2024 FISCAL YEAR. THE EXECUTIVE COMMITTEE ALSO PERFORMED A     |  |
| REVIEW OF THE COMPENSATION OF JA NEW YORK'S CHIEF FINANCIAL OFFICER FOR THE |  |
| 2023-2024 FISCAL YEAR SIMILAR TO THE REVIEW OF THE COMPENSATION OF THE      |  |
| PRESIDENT DESCRIBED IN RESPONSE TO PART VI, ITEM 15A ABOVE.                 |  |
| FORM 990, PART VI, SECTION C, LINE 19:                                      |  |
| JA NEW YORK MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND  |  |
|   |  |

FORM 990 AND FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON ITS WEBSITE,

WWW.NEWYORK.JA.ORG